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Predicting the results of evaluation procedures of academics

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Background. The 2010 reform of the Italian university system introduced the National Scientific Habilitation (ASN) as a requirement for applying to permanent professor positions. Since the CVs of the 59149 candidates and the results of their assessments have been made publicly available, the ASN constitutes an opportunity to perform analyses about a nation-wide evaluation process.

Objective. The main goals of this paper are: (i) predicting the ASN results using the information contained in the candidates' CVs; (ii) identifying a small set of quantitative indicators that can be used to perform accurate predictions.

Approach. Semantic technologies are used to extract, systematize and enrich the information contained in the applicants' CVs, and machine learning methods are used to predict the ASN results and to identify a subset of relevant predictors.

Results. For predicting the success in the role of associate professor, our best models using all and the top 15 predictors make accurate predictions (F-measure values higher than 0.6) in 88% and 88.6% of the cases, respectively. Similar results have been achieved for the role of full professor.

Evaluation. The proposed approach outperforms the other models developed to predict the results of researchers' evaluation procedures.

Conclusions. Such results allow the development of an automated system for supporting both candidates and committees in the future ASN sessions and other scholars' evaluation procedures.

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ABSTRACT

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INTRODUCTION

Quantitative indicators have been extensively used for evaluating scientific performances of a given research body. International institutions, national authorities, research and funding bodies have an increasing interest on indicators, mainly based on bibliometric data, which can be used to algorithmically assess the performance of their institutions. SCImago¹ (for journals), the Performance Ranking of Scientific Papers for World Universities² and the Academic Ranking of World Universities³ (for universities) are popular examples of rankings that use bibliometric indicators to rate scientific performances.

Peer review is still the Holy Grail for research evaluation, but the pressure for more frequent and extensive assessments of the performance of researchers, research groups and institutions makes bibliometry attractive. Currently, several countries use a combination of peer review and bibliometric indicators to allocate funding and evaluate the performance of higher education institutions. Examples of this mixed strategy are the Excellence in Research for Australia (ERA) and the Valutazione della Qualità della Ricerca (VQR) in Italy. The British Research Excellence Framework (REF), successor of the Research Assessment Exercise (RAE), is another example, in which experts can make use of citation data as an

¹<https://www.scimagojr.com/>

²<http://nturanking.lis.ntu.edu.tw/>

³<http://www.shanghairanking.com/>

44 additional input of their reviews. In many countries bibliometric indicators are one of the factors that
45 can be used for assessing individuals or institutions to allocate funding at national level. For instance, in
46 Germany the impact factor of the publications is used in performance-based funding systems, in Finland
47 the reallocation system uses the number of publications as one of the considered measures, in Norway a
48 two-level bibliometric indicator is used for similar purposes, etc. (Vieira et al., 2014a).

49 The growing importance of quantitative indicators may be mainly explained by their advantages
50 compared to peer review processes: objectivity, low time and implementation costs, possibility of quick
51 and cheap updates, ability to cover a large number of individuals, etc. However, in many cases peer review
52 is still the only method available in practice, and is hence intensively used in many situations. We know
53 that bibliometric indicators are more accepted in the assessment of large research bodies, but they are
54 still used frequently for individuals. It is therefore very important to benchmark bibliometric indicators
55 against traditional peer assessments in real situations.

56 Some studies have been carried out in recent years with the main goal of finding a relation between
57 the two methods at several levels. At national level, the relation between bibliometric indicators and the
58 results of the Research Assessment Exercise (RAE) in Britain (Norris and Oppenheim, 2003; Taylor, 2011)
59 or the Italian Triennial Assessment Exercise (VTR) (Abramo et al., 2009; Franceschet and Costantini,
60 2011) have been investigated. Other studies focused on the assessments of departments (Aksnes, 2003)
61 and research groups (Van Raan, 2006). Just a few works have been made at the individual level (Nederhof
62 and Van Raan, 1987; Bornmann and Daniel, 2006; Bornmann et al., 2008), while many analyzed the
63 correlation between indicators and research performances (Leydesdorff, 2009; Franceschet, 2009). Recent
64 works analyzed the correlation between traditional bibliometric indicators and altmetrics by also taking
65 into account quality assessment procedures performed by peers (Nuzzolese et al., 2018; Wouters et al.,
66 2015; Bornmann and Haunschild, 2018). All these works share the general finding that a positive and
67 significant correlation exists between peer review and bibliometric indicators, and suggest that indicators
68 can be useful tools to support peer reviews.

69 In this work we investigate the relation between quantitative indicators and peer review processes
70 from a different perspective. The focus of the study is to analyze if and to what extent **quantitative**
71 **indicators can be used to predict the results of peer reviews**. This problem is interesting for many
72 different reasons. First of all, since an high number of factors are involved in peer review processes
73 (e.g. cultural, social, contextual, scientific, etc.), the feasibility of reproducing such a complex human
74 process through computational and automatic methods is a relevant topic per se. Moreover, the possibility
75 of predicting human assessments has many practical applications. Having an idea of the results of an
76 evaluation procedure may be very useful for candidates (e.g. to understand if they are competitive for a
77 given position, to decide if to apply or not, etc.). Also reviewers can benefit of such information (e.g. for
78 supporting a first screening of the candidates, for spotting possible errors to investigate, etc.). In other
79 words, the final goal of our work is not substituting peer committees by automatic agents, but **providing**
80 **tools for supporting both candidates and reviewers in their tasks**.

81 This study analyzes the Italian National Scientific Habilitation (ASN)⁴, a nation-wide research
82 assessment procedure involving a large number of applicants from all academic areas. The ASN is one of
83 the main novelties in the national university system introduced by Law 240/2010 (Law dec. 30, n. 240,
84 2011), and it is similar to other habilitation procedures already in place in other countries (e.g., France
85 and Germany) in that it is a prerequisite for becoming a university professor. The ASN is meant to attest
86 that an individual has reached the scientific maturity required for applying for a specific role (associate
87 or full professor) in a given scientific discipline; however, the qualification does not guarantee that a
88 professorship position will eventually be granted. The assessments of the candidates of each discipline
89 are performed by committees composed of four full professors from Italian universities and one professor
90 from a foreign research institution. The evaluation is performed considering the CVs submitted by the
91 applicants and three quantitative indicators computed for each candidate.

92 The first session of the ASN started on November 2012 and received 59149 applications spanning
93 184 Recruitment Fields (RFs), which correspond to scientific fields of study in which Scientific Areas
94 (SAs) are organized. The curricula of all applicants, the values of their bibliometric indicators and the
95 final reports of examination committees have been made publicly available. This work focuses on the

⁴The acronym ASN stands for *Abilitazione Scientifica Nazionale*. For the rest of the paper, all acronyms (e.g. ASN, MIUR, ANVUR, etc.) are based on the original Italian names, since they are well established in the Italian scientific community. The English translations are also provided for the benefit of the international readers.

96 analysis of applicants' curricula. For this purpose, we processed this vast text corpus, extracted the
97 contained information and used it to populate a Knowledge Graph by exploiting semantic technologies.
98 This Knowledge Graph contains a collections of relevant data for each applicant and it has then been
99 used to perform different kinds of analyses at the level of category of discipline (i.e. *bibliometric* and
100 *non-bibliometric*), Scientific Area, and RF.

101 An approach based on machine learning techniques has been used to answer the following research
102 questions:

- 103 • *RQ1*: Is it possible to predict the results of the ASN using only the information contained in the
104 candidates' CVs?
- 105 • *RQ2*: Is it possible to identify a small set of predictors that can be used to predict the ASN results?

106 The rest of the work is organized as follows. Section 'Related Work' presents an overview of the
107 related work. In Section 'The Italian Scientific Habilitation', we introduce our case study by providing
108 the necessary background on the ASN. Section 'Methods and Material' gives an overview of the ASN
109 dataset, describes the techniques used to analyze and enrich this text corpus, and introduces the ontology
110 developed for storing the information in a semantic format. In Section 'Results' we describe the results of
111 the analyses performed to answer the two aforementioned research questions, and in Section 'Evaluation'
112 we evaluate our work by comparing the predictive power of our approach with others at the state of the
113 art. Finally, in the last section we discuss the results and draw some conclusions.

114 RELATED WORK

115 Quantitative indicators have been extensively used for evaluating the scientific performance of a given
116 research body. Many recent studies have focused on the predictive power of such indicators for different
117 purposes. These works can be divided in two main groups: those that use bibliometric indicators to predict
118 other indicators and those that use bibliometric indicators to predict the results of evaluation procedures
119 performed through a peer review process or a mixed strategy (i.e. a combination of peer review and
120 bibliometric indicators). The next subsections discuss the main recent works on this topic. To facilitate
121 the readers, Table 1 summarizes the main information about them and our study.

122 Prediction of Bibliometric Indicators

123 A first challenge concerns the problem of identifying a subset of bibliometric indicators for predicting
124 other bibliometric indices. Ibáñez et al. (2016) introduced an approach based on Gaussian Bayesian
125 networks to discover multivariate relationships among bibliometric indices and identify the best subset
126 of predictive variables. The approach has been tested on the data of 280 Spanish full professors of
127 Computer Science. For each professor, 12 bibliometric indicators have been computed (i.e. number
128 of documents and citations, h-index, g-index, hg-index, a-index, m-index, q^2 -index, h_r -index, h_i -index,
129 h_c -index, c-index) by querying Thomson Reuters Web of Knowledge. The network that best performs
130 uses a bibliometric core composed of four indicators (i.e. citations, the g-index, the q^2 -index, and the
131 h_r -index) A second analysis is performed on these core indicators using Gaussian Bayesian networks
132 learned by a genetic algorithm to look for the optimal model that best predicts the other eight bibliometric
133 indices. The main drawback of the work is that no evaluation is presented: only a test on a small sample
134 composed of three cases is discussed in the paper.

135 Other works focused on the prediction of papers citations. Danell (2011) used previous publication
136 volume and citation rate of authors to predict the impact of their articles. The aim of this work is to
137 investigate whether evaluations systems based on researchers' track records actually reward excellence.
138 For this purpose the work focused on the authors of two disciplines (i.e. episodic memory research and
139 Bose-Einstein condensate) and developed a model based on quantile regression to predict their relative
140 citation rate. The results indicate that previous publication volume has no significant effect on the citation
141 rate of articles. A better predictor of the impact of the articles was achieved using previous citation rate.
142 In particular, this measure has a very high accuracy in predicting who will write an highly cited article,
143 while it is not very accurate in predicting who will write a median-cited or an uncited article. The author
144 concludes that selecting researchers based on how much they have previously written does not seem to be
145 a good strategy for a selective research policy, while it would be better to consider citation rate to identify
146 future excellence.

Table 1. Comparison of the related work with our study. Missing data are labeled with "n.a.". PoC stands for "Prediction of Citations", PoPJ for "Prediction of Peer Judgements, and AoH for "Analysis of H-index for peer judgements".

Work	Papers	Authors	Discipline	Predictors	Task	Method
Ibáñez et al. (JASIST, 2016)	n.a.	280	Computer Science	12	PoC	Gaussian Bayesian networks
Danell (JASIST, 2011)	6030	8149	Neuroscience and Physics	2	PoC	Quantile regression
Fu and Aliferis (Scientometrics, 2010)	3788	n.a.	Medicine	12 (+ textual features)	PoC	Support vector machines
Lindahl (J.of Informetrics, 2018)	n.a.	406	Mathematics	4	PoC	Logistic regression
Bornmann and Daniel (J.of Informetrics, 2007)	n.a.	414	Biomedicine	1	AoH	Correlation analysis
Van Raan (Scientometrics, 2006)	n.a.	700	Chemistry	1	AoH	Correlation and error analysis
Cronin and Meho (JASIST, 2006)	n.a.	31	Information Science	1	AoH	Correlation analysis
Vieira et al. (JASIST, 2014a)	7654	174	Hard sciences	3 (based on 12 bibl. indices)	PoPJ	Rank ordered regression logic
Jensen et al. (Scientometrics, 2009)	n.a.	3659	All	8	PoPJ	Binomial regression
Tregellas et al. (PeerJ, 2018)	n.a.	363	Biomedicine	10 (3 for the best model)	PoPJ	Logistic regression, Support vector machines
This work	1910873	59149	All	326	PoPJ	Support vector machines (CFS for feature selection)

147 Another work (Fu and Aliferis, 2010) faces the problem of predicting the number of citations that a
 148 paper will receive within an horizon of ten years using only the information available at publication time.
 149 The authors investigate the predictive power of three different approaches (i.e. support vector machines,
 150 logistic regression and decision trees) testing them on a dataset composed of 3788 biomedical articles.
 151 The experiments show that it is feasible to predict future citation counts with a mixture of content-based
 152 features (approximately 20000 features have been extracted from the text of the papers) and bibliometric
 153 features (e.g. journal impact factor, number of authors and institutions, number of articles and citations
 154 for the first and last author) using machine learning methods.

155 A recent work (Lindahl, 2018) examines the relation between bibliometric indicators and research
 156 excellence. In particular the authors investigated the ability of four indices (i.e. publication rate, top
 157 journal publications, average number of coauthors and highly cited publications) computed on the first
 158 four years of the career to predict whether an author will attain excellence (operationalized by the
 159 percentile-based indicator defined in (Bornmann, 2013) as a measure for highly cited papers) in the
 160 following four years. The dataset of the study consisted of track records collected from the MathSciNet
 161 database of 406 early career mathematicians in the field of number theory with at least one paper between
 162 2000 and 2003. Logistic regression and dominance analysis was conducted on the data, producing the
 163 following rank of the predictors based on their relative importance (i.e. contribution to model fit): 1. top
 164 journal publications (which contributed 44.51% to model fit); 2. top 10% publications (which contributed
 165 43.58%); 3. publication rate (which contributed 11.91%). The major conclusions were that publishing
 166 many articles in top journals is the most important factor in the process of achieving excellence in the
 167 early career, followed by having an high publication rate (which is an implicit requirement of the previous
 168 factor) and publishing many papers.

169 Prediction of the Results of Evaluation Procedures

170 Only a few works focused on the problem of using bibliometric indicators to predict the results of
 171 evaluation procedures performed through peer-review processes. Vieira et al. (2014a) compare three
 172 models for predicting the success of applicants to academic positions. The test dataset is composed of

173 the track records of 174 candidates to 27 selection processes for associate and full professor in hard
174 sciences that took place in Portugal between 2007 and 2011. The areas of Chemistry, Physics, Biology,
175 Mathematics, Mechanics, Geology, and Computer Science were considered. In all cases, candidates have
176 been assessed by a panel of peers, producing a ranking of the applicants. Starting from 12 bibliometric
177 indicators (i.e. number of documents, percentage of cited, highly cited and citing documents, average
178 number of authors, h_{nf} -index, NIR, SNIP, SJR, percentage of international collaborations, normalized
179 impact and the number of Scimago's Q1 journals) a few composite indices have been derived through
180 a factor analysis. Following a discrete choice model, three predictive models based on Rank Ordered
181 Logistic Regression (ROLR) have been defined. The best model is able to predict the applicants placed
182 in the first position by peers in 56% of the cases. By considering the problem of predicting the relative
183 position of two candidates (i.e. who will be ranked in the higher position), the best model is able to predict
184 76% of the orderings. In another work (Vieira et al., 2014b), the performances of these models have been
185 compared with a random model, observing that in 78% of the cases the applicant placed in first position
186 by peers has a probability of being placed first that is better than chance. The authors conclude that the
187 predictions provided by the models are satisfactory, and suggest that they can be used as an auxiliary
188 instrument to support peer judgments.

189 Another work tested the predictive power of eight bibliometric indicators for predicting scientists
190 promotions (Jensen et al., 2009). The dataset used in the study is composed of the track records of 3659
191 CNRS researchers from all disciplines that have filled the CNRS report between 2005 and 2008, whose
192 data has been obtained by querying the Web of Science database. In the same timespan, the promotions
193 of about 600 CNRS researchers at all the five CNRS levels have been considered. A binomial regression
194 model (logit) has been used to assess the overall relevance of eight quantitative indicators (h-index,
195 normalized h-index, number of publications and citations, mean citations per paper, h-index per paper,
196 age, gender) and to study their dependence. The results showed that the h-index is the best index for
197 predicting the promotions, followed by the number of publications. Differences exist between disciplines:
198 in Engineering, for instance, the number of publications is the best predictor. A logit model based on the
199 best overall predictor (i.e. h-index) has been tested for each subdiscipline, leading to correct predictions
200 in 48% of the cases. The authors conclude that bibliometric indicators do much better than randomness,
201 which would achieve 30% of guessed promotions.

202 A recent study (Tregellas et al., 2018) focused on the problem of predicting career outcomes of
203 academics using the information in their publication records. The objective of the work is to identify
204 the main factors that may predict the success of young researchers in obtaining tenure-track faculty
205 research positions. The dataset used in this study is composed of the track records of 363 PhD graduates
206 from biomedical sciences programs at the University of Colorado from 2000 to 2015. The ratio of
207 faculty/non-faculty members (i.e. individuals employed/not employed in faculty positions) is 12%. For
208 each PhD graduate, 10 indicators has been computed (i.e. sex, date of graduation, number of first-author
209 and non-first-author publications, average impact factor of first-author and non-first-author publications,
210 highest impact factor of first-author and non-first-author publications, weighted first-author and non-first-
211 author publication count). Logistic regression models and support vector machines has been used to
212 investigate and compare the ability of the aforementioned indicators to predict career outcomes. The best
213 prediction has been performed by the logistic regression model using three predictors (i.e. sex, date of
214 graduation and weighted first-author publication count), showing 73% accuracy. A similar result (i.e.
215 71% accuracy) has been obtained by the best model based on support vector machines using the same
216 predictors. The results suggest that, while sex and months since graduation also predict career outcomes,
217 a strong predoctoral first-author publication record may increase likelihood of obtaining an academic
218 faculty research position. The analysis of the results also showed for all models high negative predictive
219 values (i.e. high accuracy in predicting those who will not obtain a faculty position), while low positive
220 predictive values. This suggest that first-author publications are necessary but not sufficient for obtaining
221 a faculty position. The main limitation of the study concerns the dataset size, since it was conducted on a
222 small set of individuals at only one institution, focusing on a single discipline. The authors observe that it
223 is then necessary to determine how generalizable the current findings are. Finally, the fact that all the best
224 models are less than 75% accurate suggests that variables other than those considered here are also likely
225 to be important factors in predicting future faculty status.

226 Other empirical studies focused on a single indicator (i.e. the h-index) to assess how it correlates
227 with peer judgements. These works have the main limitation of being carried out on small samples for

Table 2. The 14 Italian scientific areas. For each we report the numeric ID, a three-letter code, the name of the area and the number of RFs it contains.

ID	Code	Area Name	N. of Recr. Fields
01	MCS	Mathematics and Computer Sciences	7
02	PHY	Physics	6
03	CHE	Chemistry	8
04	EAS	Earth Sciences	4
05	BIO	Biology	13
06	MED	Medical Sciences	26
07	AVM	Agricultural Sciences and Veterinary Medicine	14
08	CEA	Civil Engineering and Architecture	12
09	IIE	Industrial and Information Engineering	20
10	APL	Antiquities, Philology, Literary Studies, Art History	19
11	HPP	History, Philosophy, Pedagogy and Psychology	17
12	LAW	Law	16
13	ECS	Economics and Statistics	15
14	PSS	Political and Social Sciences	7
Total			184

228 technical reasons (i.e. the difficulty of obtaining large sets of robust bibliometric data). In practice, they
 229 were generally limited to a single discipline: Bornmann and Daniel (2007) studied 414 applications to
 230 long-term fellowships in biomedicine, Van Raan (2006) analyzed the evaluation of about 700 researchers
 231 in chemistry, Cronin and Meho (2006) studied 31 influential information scientists from the US.

232 To the best of our knowledge, no other work analyzed the predictive power of quantitative indicators
 233 for predicting the results of peer judgments of researchers.

234 THE ITALIAN SCIENTIFIC HABILITATION

235 The Italian Law 240/2010 (2011) introduced substantial changes in the national university system. Before
 236 2010, in the Italian universities there were three types of tenured positions: assistant professor, associate
 237 professor and full professor. The reform suppressed the position of assistant professor and replaced it
 238 with two types of fixed term positions called type A and type B researcher. Type A positions last for
 239 three years and can be extended for other two years. Type B positions last for three years and have been
 240 conceived as a step for becoming tenured associate professor, since at the time of recruitment universities
 241 must allocate resources and funding for the promotion. Each academic is bound to a specific Recruitment
 242 Field (RF), which corresponds to a scientific field of study. RFs are organized in groups, which are in turn
 243 sorted in 14 Scientific Areas (SAs). In this taxonomy defined by Decree 159 (Ministerial Decree 159,
 244 2012), each of the 184 RFs is identified by an alphanumeric code in the form AA/GF, where AA is the ID
 245 of the SA (in the range 01-14), G is a single letter identifying the group of RFs, and F is a digit denoting
 246 the RF. For example, the code of the RF "Neurology" is 06/D5, which belongs to the group "Specialized
 247 Clinical Medicine" (06/D), which is part of the SA "Medicine" (06). The 14 SAs are listed in Table 2,
 248 and the 184 RFs are listed in Appendix A (Poggi et al., 2018b).

249 Under the new law, only people that attained the National Scientific Habilitation (ASN) can apply
 250 for tenured positions in the Italian university system. It is important to note that an habilitation does
 251 not guarantee any position by itself. The ASN has indeed been conceived to attest the scientific maturity
 252 of researchers and is a requirement for accessing to a professorship in a given RF. Each university is
 253 responsible for creating new positions for a given RF and professional level provided that financial and
 254 administrative requirements are met, and handles the hiring process following local regulations and
 255 guidelines.

256 The first two sessions of the ASN took place in 2012 and 2013. Although the Law 240/2010 prescribes
 257 that the ASN must be held at least once a year, the next sessions took place in 2016 (1 session), 2017 (2
 258 sessions) and 2018 (2 sessions). At the time of the writing of this article the last session of the 2018 ASN

259 was still in progress, and the dates of the next sessions have not yet been set. For each of the 184 RFs, the
260 Ministry of University and Research (MIUR) appoints an examination committee for the evaluation of the
261 candidates. The committees are composed of five full professors who are responsible for the evaluation of the
262 applicants for associate and full professor. Committee members are randomly selected from a list
263 of eligible professors, for a total of 920 professors. Different committees have been appointed for 2012,
264 2013 and 2016-18 sessions, respectively.

265 In order to apply to a session of the ASN, candidates have to submit a curriculum vitae with detailed
266 information about their research activities. Although the ASN is bound to a specific RF and professional
267 level, it is possible to apply in different RFs and roles. In 2012, for example, 136/260 (52.3%) applicants
268 for full professor in the RF 09/H1 (Information Processing Systems) also applied to 01/B1 (Informatics).
269 Those who fail to get an habilitation cannot apply again to the same RF and level in the next session.
270 Once acquired, an habilitation lasts for six years.

271 The ASN introduced two types of parameters called *bibliometric* and *non-bibliometric* indicators,
272 respectively. Bibliometric indicators apply to scientific disciplines for which reliable citation databases
273 exist. The three bibliometric indicators are:

- 274 • Normalized number of journal papers
- 275 • Total number of citations received
- 276 • Normalized h-index

277 Since citations and paper count increase over time, normalization based on the scientific age (the
278 number of years since the first publication) is used to compute most of the indicators. The aforementioned
279 indicators are used for all RFs belonging to the first nine SAs (01-09), with the exception of the RFs
280 08/C1, 08/D1, 08/E1, 08/E2, 08/F1 and the four RFs belonging to the group Psychology (11/E). These
281 RFs are collectively denoted as *bibliometric disciplines*.

282 Non-bibliometric indicators apply for the RFs for which MIUR assessed that citation databases are
283 not "sufficiently complete", and hence bibliometric indices can not be reliably computed. The three
284 non-bibliometric indicators are:

- 285 • Normalized number of published books
- 286 • Normalized number of book chapters and journal papers
- 287 • Normalized number of paper published on "top" journals

288 These are used for all RFs belonging to the last five SAs (10-14) with the exceptions described above.
289 These RFs are denoted as *non-bibliometric* disciplines. It is important to remark that this terminology (i.e.
290 "bibliometric" and "non-bibliometric") is used in the official MIUR documents but it is not consistent
291 with that used by the scientometric community. Non-bibliometric indicators, for instance, are indeed
292 bibliometric being based on paper counts. Given that these terms became standard within the Italian
293 research community, we will follow the MIUR "newspeak" according to the definitions above.

294 The values of the indicators for each candidate were computed by the National Agency for the
295 Assessment of Universities and Research (ANVUR), a public agency established with the objective
296 of assessing Italian academic research. Data from Scopus² and Web of Science³ were used for this
297 computation, and only publications in a time window of ten years before the ASN session were considered.
298 The computed indicators and the candidates' CVs are the only information provided to the evaluation
299 committees for their assessments. The 2012 session of the ASN has been analyzed by a quantitative point
300 of view in (Marzolla, 2015).

301 **METHODS AND MATERIAL**

302 This section describes the dataset of the applicants' CVs submitted to the 2012 session of the ASN, the
303 Academic Career (AC) ontology, which is the model we developed for representing the information
304 contained in the applicants' CVs, and the PDF to Academic Career Ontology (PACO) converter, the
305 software tool we developed to extract such information and produce a Knowledge Graph which conforms
306 to the AC ontology. This Knowledge Graph is the starting point of the analyses presented in the following
307 section.

Table 3. The number of applications for associate and full professor for each session of the ASN.

Session	Associate Professor	Full Professor	Total
2012	41088	18061	59149
2013	11405	5013	16418
2016	13119	7211	20330
2017a	3254	1515	4769
2017b	2501	1322	3823
2018a	5176	2445	7261
Total	76543	35567	112110

308 ASN Data

309 The number of applications submitted to the six sessions of the ASN are reported in Table 3. We decided
 310 to focus our analysis on the 2012 session of the ASN because: (i) it is a representative and exhaustive
 311 sample of the whole population; (ii) since in the following sessions different committees have been
 312 appointed, in this way we exclude biases and other problems introduced by changes in the evaluation
 313 committees.

314 Overall, the 2012 session of the ASN received 59149 applications spanning 184 RFs. For each
 315 applications, we collected three different documents: the CV, the official document with the values of
 316 the three quantitative indicators described in the previous section and the final reports of the examination
 317 committee. These documents are in PDF, and have been made publicly available on the ANVUR site for
 318 a short period of time. Some basic information and statistics about the 2012 ASN session are summarized
 319 in Appendix B (Poggi et al., 2018b).

320 Since ANVUR did not provide a template for the habilitation, the CVs are very heterogeneous, varying
 321 in terms of formatting, internal structure and organization. This heterogeneity and the massive amount
 322 of information contained in the 59149 PDFs are two of the main challenges faced in this project. In
 323 order to manage this problem we developed an ontology which provides an uniform representation of the
 324 information and a reference conceptual model. It is the basis of both the data processing and subsequent
 325 analyses, as described in the following sections.

326 Ontology Description

327 The objective of the Academic Career (AC) ontology is to model the academic career of scholars. AC is an
 328 OWL2 (W3C, 2012) ontology composed of fifteen modules, each of which is responsible for representing
 329 a particular aspect of the scientific career of a scholar. The first two modules of the AC ontology concern
 330 personal information and publications. The next modules pertain to ten categories suggested by ANVUR:

- 331 1. Participation to scientific events with specific roles (eg. speaker, organizer, attendee, etc.)
- 332 2. Involvement and roles in research groups (management, membership, etc.)
- 333 3. Responsibility for studies and researches granted by qualified institutions
- 334 4. Scientific responsibility for research projects
- 335 5. Direction or participation to editorial committees
- 336 6. Academic and professional roles
- 337 7. Teaching or research assignments (fellowships) at qualified institutes
- 338 8. Prizes and awards for scientific activities
- 339 9. Results of technological transfer activities (e.g. spin-offs, patents, etc.)
- 340 10. Other working and research experiences

341 The last three modules concern scholars' education, scientific qualifications, and personal skills and
 342 expertises.

343 Data Processing

344 The processing of a vast set of documents such as the corpus of the ASN curricula is not a trivial task.
 345 The main issue to face in this process is the management and harmonization of its heterogeneity in
 346 terms of kinds of information, structures (eg. tables, lists, free text), styles, languages, just to cite a few.
 347 Nonetheless, the automatic extraction of information from CVs and its systematization in a machine
 348 processable format is a fundamental step for this work, since all the analyses described in Section "Results"
 349 are based on these data.

350 For this purpose, we developed PDF to Academic Career Ontology (PACO), a software tool that is
 351 able to process the researchers' CVs, extract the most relevant information, and produce a Knowledge
 352 Graph that conforms to the AC ontology. The processing performed by PACO is composed of four
 353 consecutive steps, that correspond to the software modules constituting PACO's architecture, as shown in
 354 Figure 1. The processing of an applicant's CV can be summarized as follows:

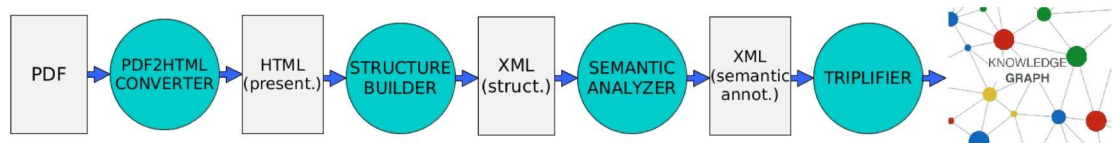


Figure 1. An overview of the architecture of the PACO converter composed of four sub-modules (blue circles).

- 355 • **HTML conversion:** The *PDF2HTML converter* takes as input a PDF and produces as output an
 356 HTML version of the CV composed of inline elements and presentational elements. The structure
 357 of the document is not reconstructed in this phase. In particular, the containment relations between
 358 elements (e.g. cells in a table, items in a list, etc.) are missing. For instance, a table is converted into
 359 a series of rectangles with borders (the cells) followed by a series of inline elements (the text). All
 360 the elements are at same level in the output document hierarchy, and no explicit relation between
 361 them is maintained.
- 362 • **Structure re-construction:** the *Structure Builder* uses the presentational information computed in
 363 the previous phase to infer the structure of the document. Different strategies have been developed
 364 to recognize meaningful patterns in the presentation and reconstruct the document hierarchy. For
 365 example, a mark positioned near an inline element containing text is interpreted as a list item, a
 366 sequence of consecutive list items is interpreted as a list. The output is an XML document, in which
 367 the original textual content is organized in meaningful structural elements.
- 368 • **Semantic analysis:** the objective of the *Semantic Analyzer* is to annotate the output of the previous
 369 phase with information about its content. For example, it has to infer if a list is a list of publications,
 370 awards, projects, etc. A series of analyses is performed for each element, from simple ones
 371 (e.g. to test if an element contains a name, surname, birth date, etc.) implemented through basic
 372 techniques such as the use of heuristics or pattern matching, to more complex ones (e.g. to
 373 identify publications, roles, etc.) implemented using external tools and libraries. Another important
 374 technique is to leverage the homogeneity of structured elements (e.g. of all the items in a list or of
 375 all the cells of a column) to infer meaningful information about their content, using the approach
 376 described in (Poggi et al., 2016). The basic idea is that, for instance, if the majority of the elements
 377 of a list have been recognized as publications, it is then reasonable to conclude that also the others
 378 are publications. The output of this phase is an XML document annotated with the results of the
 379 semantic analysis.
- 380 • **Triplification:** the *Triplifier* is responsible of populating a Knowledge Graph with the information
 381 inferred in the previous phase. The marked XML document is the input of this stage, and the output
 382 is a Knowledge Graph that conforms to the AC ontology.

383 The data extracted from the applicants' CVs by PACO have also been semantically enriched with
 384 information from the following external sources:

- 385 • [Cercauniversita](http://cercauniversita.cineca.it/)⁵: for information about the candidates' careers within the Italian university system;
- 386 • TASTE database⁶: for data about researchers' entrepreneurship and industrial activities from the
387 TASTE database;
- 388 • Semantic Scout⁷: for information about researchers of the Italian National Council of Research
389 (CNR).

390 The final outcome of this process is the Knowledge Graph from which we computed the predictors
391 used in the analyses discussed in the next section.

392 RESULTS

393 The aim of the analyses presented in this section is to answer the two Research Questions (RQs) discussed
394 in Section "Introduction". Given the huge amount of data provided by the curricula of the applicants,
395 we want to understand if machine learning techniques can be used to effectively distinguish between
396 candidates who got the habilitation and those who did not (RQ1). We are also interested in identifying a
397 small set of predictors that can be used to perform accurate predictions for the different RFs and scientific
398 levels of the ASN (RQ2).

399 Analysis of the Recruitment Fields and Areas

400 In order to implement a supervised learning approach, we needed to create a training set in which the
401 ground truth is obtained from the final reports of the examination committees. The instances of our dataset
402 correspond to the 59149 applications submitted to the 2012 ASN. For each instance, we collected 326
403 predictors, 309 of which are numeric and 17 are nominal. The only source of data used to build our
404 dataset is the Knowledge Graph containing the data extracted from the applicants' curricula and enriched
405 with external information.

406 The predictors that have been computed belong to one of the following two categories:

- 407 • numeric and nominal values extracted from the CVs (e.g. the number of publications) or derived
408 from the CVs using external sources (e.g. the number of journal papers has been computed using
409 the publication list in the CVs and querying online databases like Scopus);
- 410 • quantitative values calculated using the values from the previous point. For example, we computed
411 statistical indicators such as the variance of the number of journal papers of each applicant in the
412 last N years.

413 The aforementioned 326 predictors and the habilitation class feature are our starting point to investi-
414 gate the performances of different machine learning approaches. We decided not to explicitly split the
415 dataset in training and test sets, and systematically rely on cross-fold validation instead. In particular, the
416 data reported in this work are related to the 10-fold validation, but we have also performed a 3-fold one
417 with very similar results.

418 The following supervised machine learning algorithms have been tested:

- 419 • **NB**: Naïve Bayes (John and Langley, 1995)
- 420 • **KN**: K-nearest neighbours classifier (K chosen using cross validation) (Aha et al., 1991)
- 421 • **C45**: C4.5 decision tree (unpruned) (Quinlan, 2014)
- 422 • **RF**: Random Forest (Breiman, 2001)
- 423 • **SVM**: Support Vector Machine trained with sequential minimal optimization (Keerthi et al., 2001)

424 The rationale behind this choice is to have representatives for the main classification methods that

⁵<http://cercauniversita.cineca.it/> is a MIUR service that provides information and statics about Italian professors, universities, degree programs, students, fundings, etc.

⁶Taking STock: External engagement by academics (TASTE) is an European project founded under the FP7 program that developed a database with data about the relation between universities and enterprises in Italy - see <https://eventi.unibo.it/taste>

⁷Semantic Scout is a service that provides CNR scientific and administrative data in a semantic format - see <http://stlab.istc.cnr.it/stlab/project/semantic-scout/>

Table 4. Performance of the machine learning algorithms investigated for the classification of the applicants to the RF 11/E4 (level II). For each algorithm we report Precision, Recall and F-Measure values.

	Precision	Recall	F-measure
NB	0.856	0.850	0.853
KN	0.867	0.906	0.886
C45	0.865	0.914	0.888
RF	0.844	1.000	0.916
SVM	0.894	0.951	0.922

425 have shown effectiveness in past research. DFE has been introduced because it is known to provide a
426 good Bayesian approach for feature-rich datasets like the one we are dealing with.

427 All learners have been tuned using common best practices. SVM has been tested with various kernels
428 (in order to account for complex non-linear separating hyperplanes). However, the best results were
429 obtained with a relatively simple polynomial kernel. The parameters for the resulting model have been
430 tuned using the grid method (He and Garcia, 2009). We tested the learners on different data samples
431 obtaining similar results for both bibliometric and non-bibliometric RFs. For example, Table 4 shows the
432 results we obtained with these machine learning algorithms for the applicants to the RF 11/E4 (level II).

433 Notice that we tested the performances of the learners only with respect to the not qualified class. We
434 do that because we are mainly interested in understanding if we can use machine learning techniques to
435 identify unsuccessful applicants who got not qualified. We are also reporting a limited amount of analysis
436 data, specifically in this work we focus on precision and recall (and the related F-measure). Other aspects
437 of the learners (such as the ROC curve) have been analyzed in our tests but they were always aligned with
438 the results expressed by the three measure we are providing here. The results show that the best classifiers
439 are those known to perform better on feature-rich datasets. In particular, SVM outperforms the others
440 classification methods, and for this reason has been used in the rest of our analyses.

441 The objective of the first experiment is to predict the results of the ASN (RQ1). To this end, we
442 classified our dataset with respect to the class of candidates who got the habilitation using the SVM
443 learner. We first split the dataset in two partitions containing the data about candidates for level I and
444 level II, respectively. For each partition, we classified separately the applicants of each RF. The results of
445 our analysis are published in (Poggi et al., 2018a), and are summarized by the boxplots in Figure 2. The
446 boxplot is a method for graphically depicting the distribution of data through their quartiles. The central
447 rectangle spans the first quartile to the third quartile. The segment inside the rectangle shows the median,
448 and "whiskers" above and below the box show the locations of the minimum and maximum.

449 From these results we observe that the performance of the learners for bibliometric and non-
450 bibliometric RFs are very similar, and that they are distributed evenly (i.e. there is not a polarization of
451 bibliometric and non-bibliometric RFs). Moreover, we note that 154/184 (83.7%) and 162/184 (88%)
452 RFs have F-measure scores higher than 0.6 for professional level I and II, respectively.

453 We also investigated the performance of the SVM learner on the data partitioned in the scientific areas
454 in which RFs are organized. To do so, we split the dataset in 16 partitions: nine for bibliometric SAs
455 (01-09), one for the macro sector 11/E (Psicology) which is bibliometric, five for non-bibliometric SAs
456 (10-14), and one for the RFs 08/C1, 08/D1, 08/E1, 08/E2 and 08/F1 which are non-bibliometric.

457 The results for both professional levels are summarized in Figure 3, and the whole data are reported in
458 (Poggi et al., 2018a). Also in this case, results are very accurate for both bibliometric and non-bibliometric
459 disciplines, with F-measure scores spanning from a minimum of 0.622 (07-AVM) and 0.640 (02-PHY)
460 for professionals level I and II, and a maximum of 0.820 (11-HPP) and 0.838 (14-PSS) for professional
461 levels I and II. We observe that, at the associate professor level, the performance for non-bibliometric SAs
462 (Figure 3d) are significantly better than for bibliometric SAs (Figure 3c). Moreover, the variance of the
463 values is much lower for non-bibliometric SAs, as showed by the boxplots which are significantly more
464 compressed.

465 **Analysis of the Quantitative Indicators of Applicants**

466 The objective of the next experiment is to identify a small set of predictors that allows to perform accurate
467 predictions of the ASN results (RQ2). To this end, we analyzed the relevance of the various predictors for

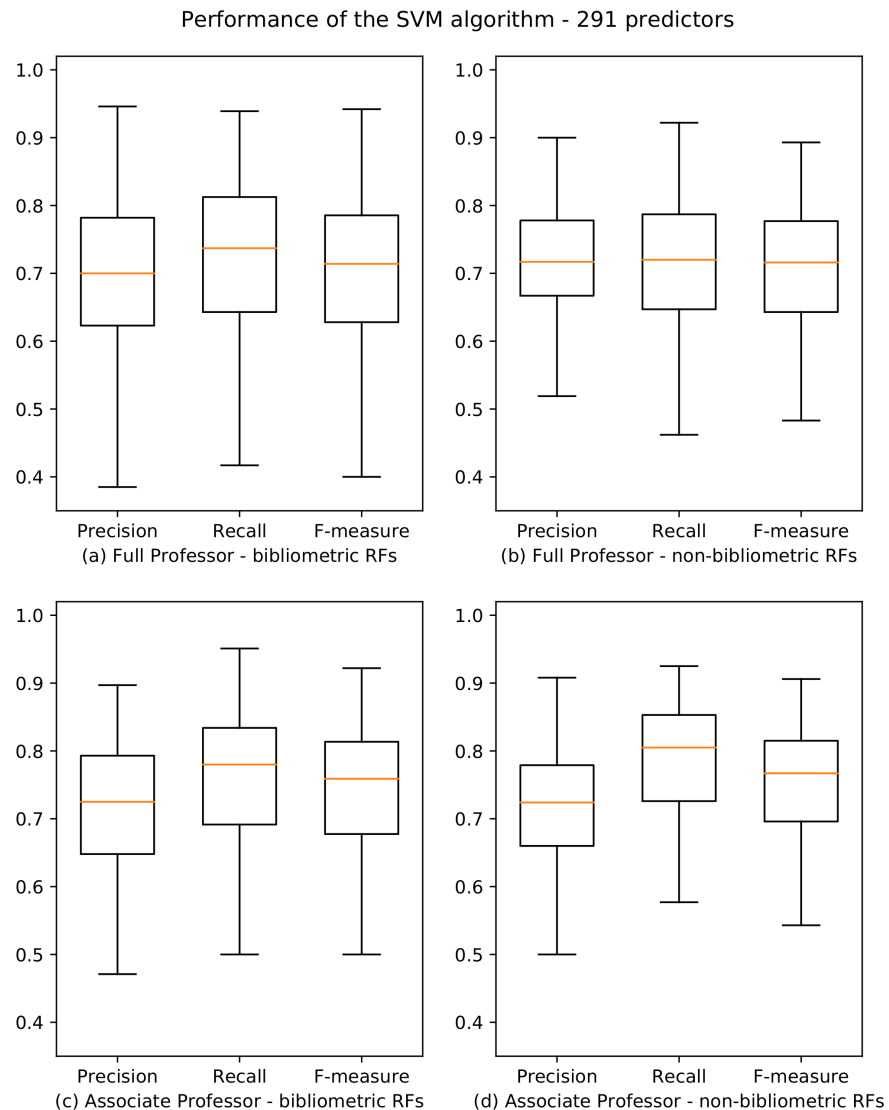


Figure 2. Boxplots depicting the performance of the SVM algorithm for academic level I and II. Precision, Recall and F-measure values are reported for bibliometric (a,c) and non-bibliometric (b,d) RFs.

468 classification purposes. In case of large number of predictors, several attribute engineering methods can
 469 be applied. The most widely adopted is attribute selection, whose objective is identifying a representative
 470 set of attributes from which to construct a classification model for a particular task. The reduction of the
 471 number of attributes can help learners that do not perform well with a large number attributes. This helps
 472 also in reducing the computation time needed to create the predictive model.

473 There are two main classes of attribute selection algorithms: those who analyze the performance of the
 474 learner in the selection process (i.e. wrappers) and those who do not use the learner (i.e. filters). The first
 475 class is usually computationally expensive since the learner runs continuously to check how it performs
 476 when changing the attributes in the dataset. That leads to computation times that are two or more orders
 477 of magnitude larger compared to the learner itself. For this reason, we did only some limited experiments
 478 with learner-aware attribute selection. In our test cases the results obtained were marginally better than
 479 those obtained with processes not using the learner. Consequently, we used a filter-based approach in our
 480 in-depth analysis.

481 We used Correlation-based Feature Selection (CFS) (Hall and Holmes, 2003), which is the first
 482 method that evaluates (and hence ranks) subsets of attributes rather than individual attributes. The central

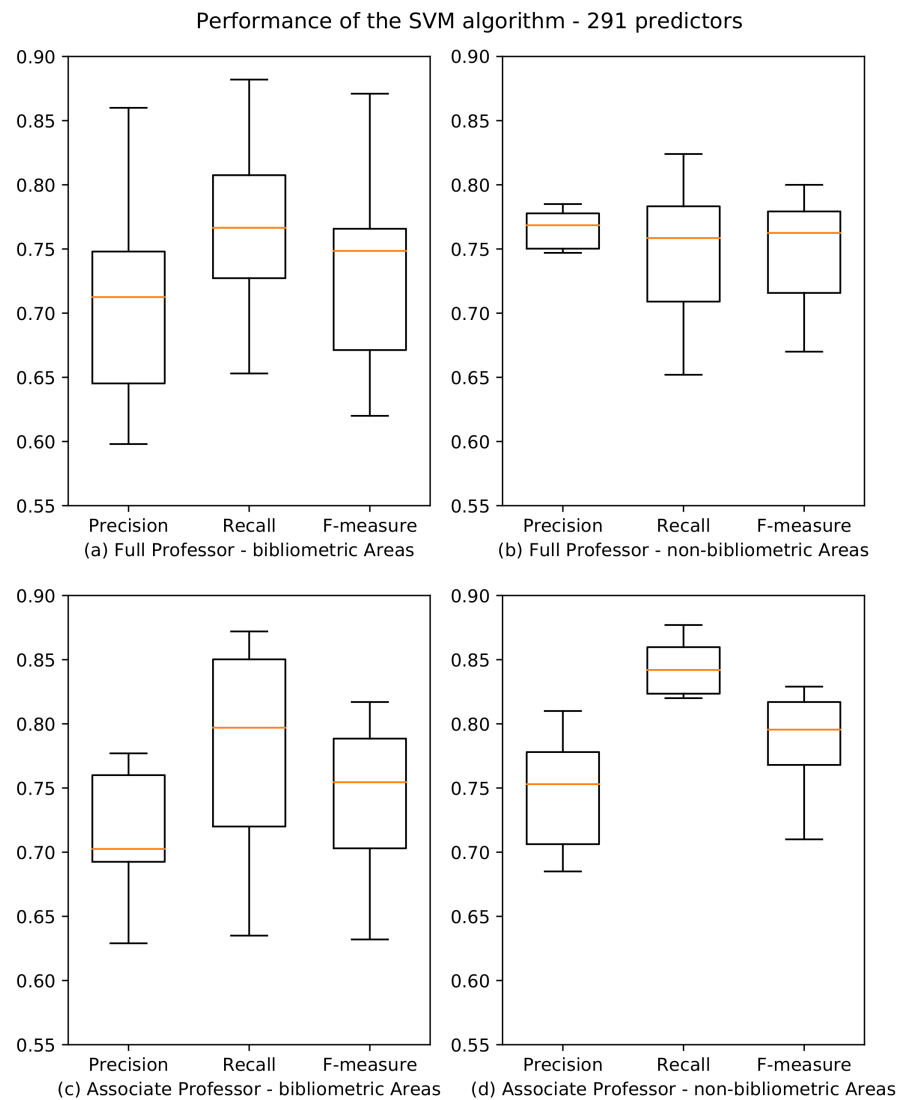


Figure 3. Boxplots depicting the performance of the SVM algorithm for academic level I and II. Precision, Recall and F-measure values are reported for bibliometric (a,c) and non-bibliometric (b,d) SAs.

483 hypothesis of this approach is that good attribute sets contain attributes that are highly correlated with the
 484 class, yet uncorrelated with each other. At the heart of the algorithm is a subset evaluation heuristics that
 485 takes into account the usefulness of individual attributes for predicting the class along with the level of
 486 intercorrelation among them.

487 The first step of our investigation consists on splitting our training set in partitions corresponding
 488 to the two professional levels of the ASN, and running the CFS filters on the data of each RF. We then
 489 produced a ranking of the selected predictors by counting the occurrences of each of them in the results of
 490 the previous computation. Figure 4 reports the top 15 predictors for the two professional levels considered.

491 We used the best overall learner emerged from the aforementioned tests (i.e. SVM) and applied it, for
 492 each academic level and RF, considering the top 15 predictors. The results of our analysis on the 184 RFs
 493 are summarized in Figure 5, and the whole data are reported in (Poggi et al., 2018a). We observe that there
 494 has been a slight improvement in performances if compared to those obtained using all the predictors:
 495 162/184 (88%) and 163/184 (88.6%) RFs have F-measure scores higher than 0.6 for professional level I
 496 and II, respectively. Moreover also in this case the results for bibliometric and non-bibliometric RFs are
 497 similar. An analysis of the indicators selected as top 15 predictors is presented in Section 'Discussion'.

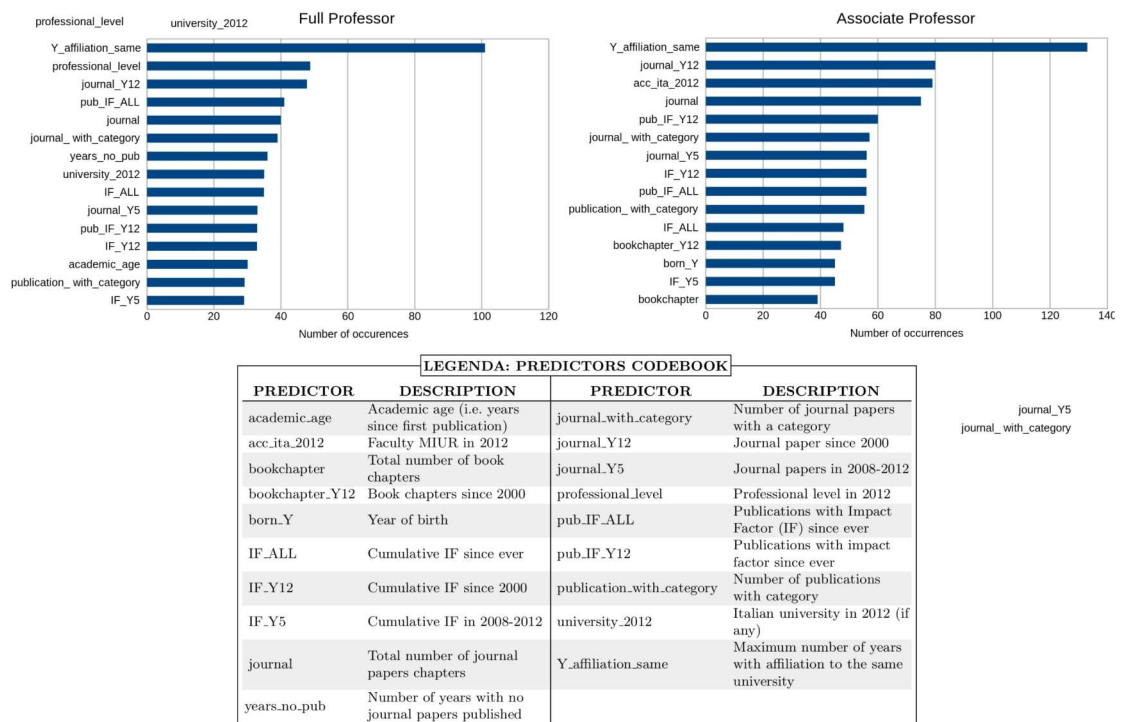


Figure 4. Top 15 predictors selected by the CFS filter for professional level I and II. The x-axis shows how many times the predictors have been chosen by the CFS algorithm.

EVALUATION

In order to assess the predictive power of our approach, in this section we compare our best models with those that have been proposed in literature to solve similar problems. As discussed in Section "Related Work", three works are particularly relevant for this task: Viera's model (2014a) based on rank ordered regression, Jensen's binomial regression model (2009), and the models developed by Tregellas et al. (2018).

A first analysis can be performed comparing the information summarized in table 1 about the sizes of the datasets and the scopes of these works with our investigation. By considering the number of authors and papers, we observe that our dataset is some orders of magnitude greater than the others: i.e. 59149 authors (our work) vs 174 (Vieira), 3659 (Jensen) and 363 (Tregellas) authors; 1910873 papers (our work) vs 7654 papers (Vieira). We also remark that Viera's and Tregellas's work are limited to very small samples of researchers from Portugal and the United States, while our and Jensen's work analyze a nationwide population. Moreover, while the other works focused on a limited set of indicators (Vieira's model is based on three indicators, Jensen's on eight and Tregellas's on ten), we extracted a richer set of indicators from candidates' CVs (326 predictors). We also observe that, while our work and Jensen's cover all the disciplines, Vieira limits the analysis to seven disciplines in hard sciences, and Tregellas to biomedical sciences. Overall, our dataset is very wide and rich, and less exposed to issues (e.g. biases) than those used in the other three works.

In order to evaluate the predictive power of our approach, we have to compare its performances with those of the aforementioned works. For this purpose, all the proposed predictive models must be tested on the same data. Since none of the datasets used in the considered works are freely available, we decided to test the models on representative samples extracted from our dataset, and compare the results with our approach.

The first model proposed by Vieira is based on a composite predictor that encompasses 12 standard bibliometric indicators and that is obtained through factor analysis. Unfortunately, the authors don't provide a definition of such composite predictor, nor they discuss the details on how it has been computed. Given the lack of such information, we observed that is impossible to replicate the model and decided to

Performance of the SVM algorithm - top 15 predictors

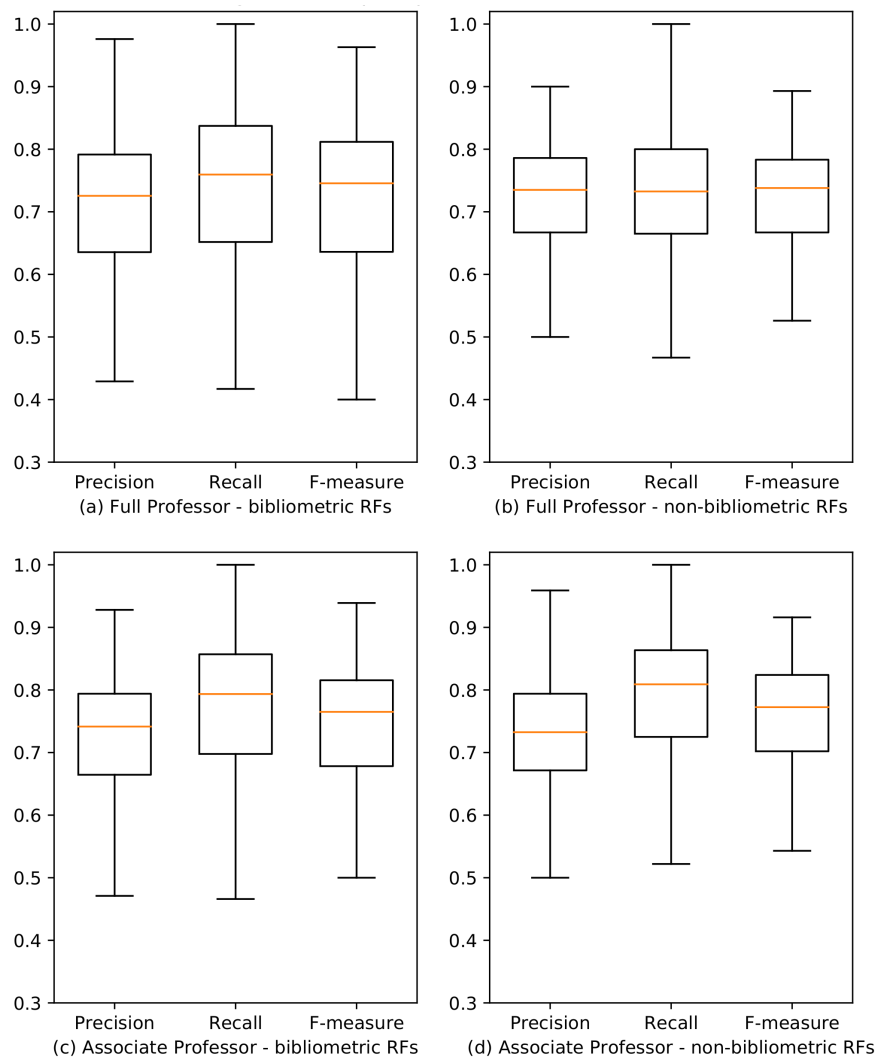


Figure 5. Boxplots depicting the performance of the SVM algorithm for academic level I and II using the top 15 predictors. Precision, Recall and F-measure values are reported for bibliometric (a,c) and non-bibliometric (b,d) RFs.

525 exclude Vieira's model from this experiment.

526 Jensen's model is a binomial regression model based on eight indicators: h , h_y , number of publications
 527 and citations, mean citations/paper, h /number of papers, age and gender. We decided to focus this analysis
 528 on the applicants to the associate professor level for two RFs: Informatics (01/B1) and Economics (13/A1).
 529 These two RFs have been chosen as representatives of bibliometric and non-bibliometric recruitments
 530 fields because they best meet two important criteria: i) they received a very high number of applications;
 531 ii) the two populations (i.e. those who attained the habilitation and those who did not attained it) are
 532 well balanced. For the same reason we also considered the SAs "Mathematics and Computer Science"
 533 (MCS-01, bibliometric) and "Economics and Statistics" (ECS-13, non-bibliometric). In this way we are
 534 able to assess the predictive power of the models at different levels of granularity, both for bibliometric
 535 and non-bibliometric RFs and SAs. Since the indicators used by Jensen's models that were not present in
 536 our dataset (i.e. mean citations/paper, h /number of papers) could be derived from our data, we computed
 537 and added them to the test dataset. We then built the regression models using the aforementioned eight
 538 indicators and, as suggested by the authors, we also repeated the experiment using only the h -index, which
 539 has been identified as the one with the highest relevance. The results obtained by Jensen's models and our

Table 5. Comparison of the performances of our models (OUR-SVM) with Jensen's models using eight predictors (J-LOG8) and one predictor (J-LOG1). Best Precision, Recall and F-measure values are in bold.

Field/ Area	Precision			Recall			F-measure		
	J-LOG8	J-LOG1	OUR-SVM	J-LOG8	J-LOG1	OUR-SVM	J-LOG8	J-LOG1	OUR-SVM
01/B1	0.592	0.611	0.718	0.588	0.578	0.773	0.590	0.594	0.744
13/A1	0.611	0.635	0.724	0.683	0.579	0.787	0.672	0.606	0.754
MCS-01	0.677	0.638	0.692	0.719	0.782	0.753	0.697	0.703	0.721
ECS-13	0.676	0.633	0.685	0.705	0.658	0.736	0.690	0.645	0.710

540 models are reported in Table 5.

541 The results show that our approach outperforms Jensen's regression models in all the considered RFs
542 and SAs. The only exception is the recall value of the regression model based on the only h-index (LOG1)
543 for the MCS-01 area. However, we report that the relative F-measure, which is a measure of the overall
544 model accuracy, is much lower than our model. This can be explained by considering the low model
545 precision, which is probably caused by an high number of false positives.

546 By comparing the F-measure values of the models we also observe that the regression models have
547 the worst performances in non-bibliometric fields and areas (i.e. RF 13/A1 and SA ECS-13). The main
548 reason is that the quantitative indicators used by the Jensen's models, which are mostly bibliometric, do
549 not provide enough information for performing accurate predictions for non-bibliometric disciplines. In
550 contrast, our approach is more stable, and leads to similar results in all RFs and SAs. The ability of our
551 model to manage the variability of the different disciplines can be explained by the richness of the dataset
552 on which the model is based.

553 We also compared the performance of our approach with Tregellas's two best models based on three
554 indicators: sex, date of graduation, and number of first-author papers. As in the previous experiment,
555 we decided to perform the test on two RFs, one bibliometric and one non-bibliometric, following the
556 aforementioned criteria. As representative of bibliometric RFs we chose "Molecular biology" (05/E2)
557 since Tregellas's work focused on the biomedical domain, and "Economics" (13/A1) as representative of
558 non-bibliometric RFs (as in the previous experiment). Two out of the three indicators used by Tregella's
559 models were not present in our dataset: number of first-author papers and date of graduation. While the
560 first indicator can be easily computed using the publication list in the candidates' CVs, the latter (i.e.
561 date of graduation) has to be gathered from external sources. Unfortunately, no freely-available database
562 contains this information. We then had to search the web for authoritative sources (such as professional
563 CVs, personal web pages, etc.) and manually process them to find information about the candidates'
564 education. For this reason, we decided to focus our analysis on a sample of 50 randomly selected
565 candidates for each of the considered RF. The output test dataset has been used for our experiment. The
566 results of our model and Tregellas's models based on linear regression and SVM classifiers are reported
567 in Table 6.

568 The results show that overall our approach outperforms Tregella's models. Also in this case there is
569 an exception: the recall value of Tregella's model based on SVMs in RF 05/E2. However, by analyzing
570 the relative F-measure, we note that Tregella's overall model accuracy is lower than our model: 0.720
571 for Tregella's SVM-based model, and 0.738 for our model. This is caused by the high number of false
572 positives produced by Tregella's predictive model, which consequently results in lower precision and
573 F-measure values compared to our model.

574 By comparing the F-measure values of the models we observe that Tregella's models have very
575 low performances in the non-bibliometric RF (13/A1). We also note that, even considering the specific
576 discipline for which Tregella's models have been designed for (i.e. RF 05/E2 - "Molecular biology",
577 which is a discipline in the the biomedical domain), our model has better performances than two Tregella's
578 regression models. This confirms that our approach is more stable and general, being able to perform
579 accurate predictions in very different RFs and disciplines. As discussed in the previous experiment, the
580 ability of our models to manage the variability and specificity of different disciplines can be explained
581 by the richness of the features in our datasets, which have been automatically extracted from candidates'
582 CVs, and that are fundamental to accurately predict the result of complex human processes (such as
583 evaluation procedures).

Table 6. Comparison of the performances of our model (OUR-SVM) with Tregellas's two best models based on linear regression (T-LR) and support vector machines (T-SVM). Best Precision, Recall and F-measure values are in bold.

Field	Precision			Recall			F-measure		
	T-LR	T-SVM	OUR-SVM	T-LR	T-SVM	OUR-SVM	T-LR	T-SVM	OUR-SVM
05/E2	0.649	0.628	0.750	0.750	0.844	0.750	0.696	0.720	0.750
13/A1	0.440	0.550	0.690	0.393	0.393	0.645	0.415	0.458	0.667

DISCUSSION AND CONCLUSIONS

This research has been driven by the two research questions described in the introduction, and that can be summarized as follows:

- *RQ1*: Is it possible to predict the results of the ASN using only the information contained in the candidates' CVs?
- *RQ2*: Is it possible to identify a small set of predictors that can be used to predict the ASN results?

The analyses presented in Section 'Results' show that machine learning techniques can successfully resolve the binary classification problem of discerning between candidates that attained the habilitation and those who did not on the base of the huge amount of quantitative data extracted from applicants' CVs with a good accuracy. In fact, the results of the experiments for RQ1 have F-measure values higher 0.6 in 154/184 (83.7%) RFs and in 162/184 (88%) RFs for academic levels I and II, respectively. Moreover, the performances are very similar and uniform for both bibliometric and non-bibliometric disciplines, and do not show a polarization of the results for the two classes of disciplines.

Through an attribute selection process we identified 15 top predictors, and the prediction models based on such predictors resulted to have F-measure values higher than 0.6 in 162/184 (88%) RFs and 163/184 (88.6%) RFs for academic levels I and II, respectively (RQ2). Also in this case, the results are uniform and equally distributed among bibliometric and non-bibliometric disciplines.

Some interesting considerations can be made by analyzing and comparing the top 15 predictors for the two academic levels (i.e. associate and full professor). First of all we remark that, as is obvious, many standard bibliometric indicators have been identified as relevant. In particular, seven of them are shared by both associate and full professor levels: `pub_IF_ALL`, `pub_IF_Y12`, `publication_with_category`, `journal_Y12`, `IF_ALL`, `IF_Y5` and `journal` (see Figure 4). However we note that the first predictor (i.e. the one selected by the feature selection algorithm for most of the RFs) for both levels is `Y_affiliation_same` (i.e. the maximum number of years with affiliation to the same university). This is a non-bibliometric indicator which has not been considered by any of the papers reviewed in the 'Related Work' Section. We plan to investigate whether working for the same institutions correlates positively or negatively with the success to the ASN as future work, and to analyze if there are differences among disciplines.

We also remark that there are interesting observations that concern each of the two levels and highlight peculiar aspects of each of them. For instance, we note that `born_Y` is among the top 15 predictors for associate professors (and not for full professor), suggesting that the age may be a relevant feature for the success at the beginning of an Italian scholar's career. This result is analogous to the one presented in Tregellas et al. (2018), in which a similar indicator (i.e. the date of graduation) is used for predicting career outcomes of young researchers. Conversely, `years_no_pub` (i.e. the number of years in which no papers written by the candidate has been published) is a relevant predictor for full professor (and not for associate professor). An explanation of this fact is that evaluation committees may have considered continuity in publications as a relevant factor in the evaluation of candidates to the full professor level (e.g. for discerning between candidates who have been active throughout their careers, and those who have not always been productive). Also in this case we plan to perform a deeper analysis of this point as future work.

An evaluation of the predictive power of our approach has been performed by comparing the results of our models with the best models that have been proposed in literature to predict academic promotions. The comparison shows that our model outperforms Jensens' binomial regression models and Tregella's models on both bibliometric and non-bibliometric disciplines. This outcome proves that it is possible

628 to predict with a good accuracy the results of complex human processes such peer-review assessments
629 through computational methods. Moreover, the performance difference between the two approaches
630 is more evident for non-bibliometric disciplines. We observe that the outperformances of our results
631 (overall and for non-bibliometric disciplines) are a straight consequence of the richness and quality of
632 the predictors extracted from candidates' CVs. An explanation is that models which are mostly based on
633 bibliometric indicators are not able to fully catch and explain all the different factors (e.g. cultural, social,
634 contextual, scientific, etc.) that play a key role in peer-review evaluation processes.

635 The results of this work are encouraging and suggest that it is possible to develop automatic systems
636 that support both committees and applicants in complex assessment processes such as the ASN. Future
637 directions of this research line consists in a deeper analysis of the results. In particular, it would be
638 interesting to consider the applicants that have not been correctly classified by the learner in order to
639 improve the approach and also have a more precise understanding of the factors that have been more
640 relevant for assessments of academics performed by humans such as the ASN.

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