# Happy Software Developers Solve Problems Better: a Psychometrics-based Empirical Study

For several years in the context of software development, it has been claimed that the most significant quality and productivity gains are achieved by focusing on people. However, this claim has been rarely verified by Software Engineering research. Software Engineering is a young discipline, which is responsible to study the aspects of the software construction process. However, the research in the field faces the challenges that the software construction process is difficult to be studied under a purely Engineering viewpoint. Software construction is heavily dependent on human aspects and cognitive abilities. Lately, there has been an emerging awareness that a multidisciplinary viewpoint has to be adopted. More specifically, the psychometrics have been proposed in empirical Software Engineering research to study human aspects but still little research exists. It has been established that software developers solve problems through cognitive processing abilities. According to the research done in the field of Psychology, affective states - emotions, moods, feelings - deeply influence cognitive processing abilities and the performance of workers. In Software Engineering research, the affective states of software developers have been rarely investigated, in spite that affective states are a subject of several studies in Human Computer Interaction and in Computational Intelligence studies. The impact of affective states on the creativity and analytical problem-solving skills of software developers in general has not been investigated. Contending that the role of affective states on developers has been ignored in Software Engineering, there is a call for further research. In this paper, we report an experiment with 42 participants to investigate the impact of affective states on creativity and analytical problem-solving skills of software developers. The results offer support for the claim that happy developers are indeed better problem solvers in terms of their analytical abilities. The contributions of this study are (1) in understanding the impact of affective states on problem-solving skills of developers, (2) and in introducing psychometrics to be used in empirical Software Engineering studies.

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#### Introduction

- 9 For several years now, it has been claimed that a way to improve software
- 10 developers' productivity and software quality is to focus on people (Boehm, 1990).
- 11 The advocates of Agile software development stress this to the point that "If the
- 12 people on the project are good enough, they can use almost any process and
- 13 accomplish their assignment. If they are not good enough, no process will repair their
- 14 inadequacy 'people trump process' is one way to say this." (Cockburn & Highsmith,
- 15 2001). However, it is difficult to verify this claim empirically.
- 16 Software Engineering faces the challenging, yet beautiful difficulty that software
- 17 development activities are rather different from industrial processes carried on by
- 18 machines. Human aspects play a fascinating, complex role in the construction of
- 19 software products, and the process itself is mainly intellectual (Fischer, 1987;
- 20 Graziotin, Wang, & Abrahamsson, 2013; Khan, Brinkman, & Hierons, 2010). Lately,
- 21 the discipline of Software Engineering is beginning to adopt a multidisciplinary view
- 22 and to borrow theories from more established disciplines, like Cognitive Psychology,
- 23 Human-Computer Interaction, and Management.
- 24 A proposal to satisfy the need to study human aspects in empirical Software
- 25 Engineering research is using psychometrics (Feldt, Torkar, Angelis, & Samuelsson,
- 26 2008). While this call has been mildly echoed, the authors of this article note a
- 27 limited research on the role of emotions and moods of software developers as
- 28 humans.
- 29 As individuals, we act based on the emotions as we encounter the world through a
- 30 mood. Affects enable the "mattering" of things. They are the medium within which
- 31 acting towards the world takes place (Ciborra, 2002, pp. 159-165). Practically
- 32 speaking, the ability to sense moods and emotions of software developers may be
- 33 essential for the success of an Information Technology firm. (Denning, 2012). Thus, it
- 34 is necessary to study the role of affective states on software developers. Affective
- 35 states emotions, moods, and feelings are an important field of research in
- 36 Psychology and Management studies, which are reference fields for this study.
- 37 Every day, software developers are required to solve problems. They need to plan
- 38 strategies in order to find the only possible solution to a given problem or to
- 39 generate multiple creative, innovative ideas. Among many skills required for
- 40 software development, developers must possess high analytical problem-solving
- 41 skills and creativity. Both of them are cognitive processing activities. Indeed,
- 42 software development activities are accomplished through cognitive processing
- 43 abilities (Khan et al., 2010).
- 44 Cognitive processing abilities are deeply linked with the affective states of
- 45 individuals (Ilies & Judge, 2002), Research in Psychology, Cognitive Science, and
- 46 Management studies the correlation between the affective states of individuals, their
- 47 work-related performance, and their cognitive processing abilities, among them
- 48 creativity and analytical problem-solving skills. No consensus has been reached on
- 49 these linkages yet; however, there is a tendency to consider unhappy individuals to
- 50 perform better in terms of analytical problem-solving abilities.

- 51 In Software Engineering research, the affective states of software developers have
- 52 been rarely investigated, in spite that affective states are a subject of several
- 53 studies in Human Computer Interaction and Computational Intelligence studies (e.g.
- 54 (Lewis, Dontcheva, & Gerber, 2011; Tsonos, Ikospentaki, & Kouroupetrolgou, 2008)).
- 55 The impact of affective states on the creativity and analytical problem-solving skills
- of software developers in general has not been investigated. Contending that the
- 57 role of affective states on developers has been ignored in Software Engineering,
- there is a call for further research (Khan et al., 2010; Shaw, 2004).
- 59 This article serves for multiple purposes. (1) It provides a better understanding on
- 60 the impact of the affective states on the creativity and analytical problem-solving
- 61 capacities of developers. (2) It introduces and validates psychometrics on affective
- 62 states, creativity and analytical-problem-solving skills in empirical Software
- 63 Engineering. It (3) raises the need to study human aspects in Software Engineering
- 64 by employing a multidisciplinary viewpoint.
- 65 The research objective of this study is: analyze analytical and creative
- 66 problem-solving skills of software developers, with respect to their affective states,
- 67 from the point of view of the researcher, in the context of a controlled environment
- 68 (i.e., a computer laboratory) where M.Sc. and B.Sc. students in Computer Science
- 69 perform tasks related to the object of study.
- 70 The results of this study indicate that the happiest software developers are also
- 71 those who possess the highest analytical problem-solving skills. Affective states may
- 72 not influence the creativity of software developers, but the data inspires future
- 73 research avenues.
- 74 This article adheres to suggested guidelines when reporting controlled experiments
- in Software Engineering<sup>1</sup> (Jedlitschka & Ciolkowski, 2008; Wohlin et al., 2000) and it
- 76 is organized as follows. In the remaining part of this section, the background
- 77 research and the related work of this study are reviewed. An overview is provided on
- 78 the theories behind affective states and skills for software development in
- 79 Psychology and Cognitive Science. The constructs, psychometrics and the high-level
- 80 hypotheses are reported. The Materials and Methods section presents the
- 81 experimental design of the experiment. That is, the context, the participants'
- 82 characteristics, the required instruments, the tasks of the experiment, and the
- 83 analysis methods are presented. The Results and Discussion section describes the
- 84 execution and the results of the experiment, including the descriptive statistics, the
- 85 hypothesis testing, the interpretation of the results, their implications, and the
- 86 lessons learned. The last section concludes the paper and suggests future research
- 87 opportunities.
- 88 Related Work
- 89 This sub-section contains the related work on affective states of software developers
- 90 and the literature review on the impact of affective states on problem-solving skills
- 91 for software development. The constructs and the employed psychometrics are
- 92 presented after the formulated hypotheses.

<sup>1</sup> PeerJ requires different sections than those suggested by the literature. Therefore, the ordering and the position of

the sections of this article are different from those of the followed guidelines. However, this article adheres to the

<sup>3</sup> guidelines in terms of content.

- 93 Affective States
- 94 It is difficult to differentiate terms like affective state, emotion, and mood. Emotions
- 95 are states of mind that are raised by external stimuli and are directed toward the
- 96 stimulus in the environment by which they are raised (Plutchik & Kellerman, 1980).
- 97 Moods are affective states in which the individuals feels good or bad, and either likes
- 98 or dislikes what is happening around them. Moods are believed to last longer than
- 99 emotions (Parkinson, Briner, Reynolds S., & Totterdell, 1996). There is no clear
- agreement on a differentiation of the terms emotion and mood. Many authors
- 101 consider mood and emotions as the same entity (Dow, 1992; Kaufmann & Vosburg,
- 102 1997; Parkinson et al., 1996). Therefore, this article adopts the term *affective states*
- as a general umbrella for emotion and mood. It has been previously adopted by the
- authors of this manuscript (Graziotin et al., 2013).
- There are two main approaches to categorize affective states. One is called the
- 106 discrete approach and seeks a set of basic affective states that can be uniquely
- 107 distinguished (Plutchik & Kellerman, 1980). Examples include "interested",
- 108 "excited", and "guilty". The other approach groups affective states in major
- dimensions, which enable clear distinction among them (Russell, 1980). With this
- approach, affective states are characterized by their valence (pleasure), arousal
- 111 (excitement, reacting from a stimulus, sensation of mental awakening), and
- dominance (control of a stimulus, over-learning). (Lewin, 1935; Morris, 1995; Russell,
- 113 1980).
- 114 The dimensional approach is mainly employed to assess affective states response
- triggered by immediate stimulus (Lewis et al., 2011; Morris, 1995). In other words,
- this methodology is suitable to measure how the individuals feel with respect to a
- 117 stimulus (e.g., a graphical user interface) rather than assessing their general
- 118 affective states. In this the discrete approach is employed as it is usually adopted
- when studying the impact of affective states on a participant's characteristics, when
- the participant emotional reactions to external stimuli is not a concern e.g., (Brand,
- 121 Reimer, & Opwis, 2007; Forgeard, 2011).
- 122 Psychology studies often classify affective states as negative, neutral (less often), or
- 123 positive according to the treatments to induce affective states or other
- psychometrics brought in by the measurement instruments, usually questionnaires.
- 125 Several techniques exist to induce affective states on participants. The procedures
- are variegated: showing films to participants, playing some kind of music, showing
- 127 pictures and photographs, let participants remember happy and sad events in their
- lives (Lewis et al., 2011; Westermann & Spies, 1996). That is, if the participants
- 129 enjoy the stimuli, they will receive a positive mood induction effect. Recent studies
- 130 question the effects of mood-induction techniques, especially when studying
- 131 pre-existing affective states of the participants (e.g., (Forgeard, 2011)).
- 132 Affective States and Software Developers
- 133 There is limited research on the impact of affective states on software developers. To
- these authors' knowledge, only two publications exist, which employ psychometrics
- to study the affective states of software developers.
- 136 Shaw (2004) observes that the role of emotions in the workplace is a subject of
- 137 study in the management literature. Information systems research focuses on job
- 138 outcomes such as stress, turnover, burnout, and satisfaction. However, little or no

- attention has been given to emotions of IT professionals. Shaw's work-in-progress
- 140 paper reports a framework for studying affects in the workplace to investigate the
- 141 fluctuation of moods of twelve software developers. The study shows that the
- 142 affective states of a software developer may dramatically change during a period of
- 143 48 hours. However, the study is a work-in-progress paper and no continuation is
- known. The paper calls for research on the affective states of software developers.
- 145 This call is echoed by Khan et al. (2010). In the study, a correlation with cognitive
- 146 processing abilities and software development is theoretically demonstrated. The
- authors construct a theoretical two-dimensional mapping framework in two steps. In
- the first step, programming tasks are linked to cognitive tasks. For example, the
- process of constructing a program e.g. modeling and implementation is mapped
- 150 to the cognitive tasks of memory, reasoning, and induction. In the second step, the
- 151 same cognitive tasks are linked to affective states. Two empirical studies on
- affective states and software development are then reported, relating a developer's
- debugging performance to the affective states. In the first study, affective states
- were induced to software developers, who were then asked to complete a guiz on
- 155 software debugging. The second study was a controlled experiment. The
- participants were asked to write a trace on paper of the execution of algorithms
- implemented in Java. The study provides empirical evidence for a positive
- 158 correlation with the affective states of software developers and their debugging
- performance. This study recommends more research on the topic.
- 160 Problem-solving and the Impact of Affective States
- 161 Among many theories, two ways of thinking for problem-solving have been
- distinguished in Psychology and Cognitive Science, namely divergent thinking and
- 163 convergent thinking, which are strictly related to creativity and analytical
- 164 problem-solving.
- 165 Divergent thinking leads to no agreed upon solutions and involves the ability to
- 166 generate a large quantity of not necessarily correlated ideas (Csikszentmihalyi,
- 167 1997). Convergent thinking involves solving well-defined, rational problems that
- often have a unique, correct answer. It emphasizes speed and working out from
- what is already known. It leaves little room for creativity as the answers are either
- 170 right or wrong (Cropley, 2006; Csikszentmihalyi, 1997). While divergent and
- convergent thinking are not proven to be synonyms of creativity and analytical
- 172 problem-solving capacities there are not clear definitions for these terms (Amabile,
- 173 1982) these are the two dimensions that most studies analyze while still claiming
- to study creativity and analytical problem-solving (Csikszentmihalyi, 1997).
- 175 A creative performance can be either defined in terms of creative outcome or by the
- processes that lead to the creation of the creative results (Amabile, 1982; Davis,
- 177 2009). In this paper, creativity is studied in terms of *creative outcome* as it is the
- 178 most explored in the referenced disciplines.
- 179 According to a recent meta-analysis on the impact of affective states on creativity
- 180 (i.e., creative outcomes) in terms of the quality of generated ideas, positive affective
- 181 states lead to higher creativity than neutral affective states, but there are not
- 182 significant differences between negative and neutral affective states or between
- 183 positive and negative affective states (Baas, De Dreu, & Nijstad, 2008). Another
- 184 recent meta-analysis agrees that positive affective states have moderate effects on

- 185 creativity with respect to neutral affective states. However, it shows that positive
- 186 affective states also have small, non-zero effects on creativity with respect to
- 187 negative affective states (Davis, 2009). Lewis et al. (Lewis et al., 2011) provide
- 188 evidence for higher creativity under induced positive and negative affective states
- 189 with respect to non-induced affective states. However, participants low in depression
- 190 have higher creativity with induced negative affective states but no benefits have
- been found for individuals with induced positive affective states (Forgeard, 2011).
- 192 Sowden & Dawson (2011) find that the quantity of generated ideas is boosted under
- 193 positive affective states, but no differences in terms of quality is found.
- 194 Few studies have assessed the impact of affective states on the analytical
- 195 problem-solving skills of individuals, and the understanding of the impact is still
- 196 limited even in Psychology studies. Analytical problem-solving skills thus, related to
- 197 convergent thinking are believed to be higher under the influence of negative
- affective states than positive affective states (Abele-Brehm, 1992; Melton, 1995).
- 199 Somewhat contradictory to these studies, Kaufmann and Vosburgh (Kaufmann &
- 200 Vosburg, 1997) show that negative affective states are significantly negatively
- 201 correlated with analytical problem-solving skills, while positive and neutral affective
- 202 states are not significantly correlated with analytical problem-solving. On the other
- 203 hand, the processes of transferring, learning, and solving analytical problems
- 204 deteriorate with negative emotions (Brand et al., 2007).
- 205 The literature review produced two high-level research hypotheses, which are
- 206 further refined after the presentation of the constructs and the employed
- 207 psychometrics:

- A difference is expected in the creative work produced by developers with respect to their affective states.
- A difference is expected in the analytical problem-solving skills of developers with respect to their affective states.
- 212 Constructs and Psychometrics
- 213 The most notable survey for the discrete approach is the Positive and Negative
- 214 Affect Schedule (PANAS) (D. Watson, Clark, & Tellegen, 1988; David Watson, Clark, &
- 215 Tellegan, 1988). It is a 20-item survey that represents positive affects (PA) and
- 216 negative affects (NA). The scale received critiques in recent studies. Among them, it
- does not always represent real feelings and tends to capture only high-arousal
- 218 feelings in general (Diener et al., 2009). There are recent, modern proposals to
- 219 further reduce the PANAS scale and improve it, bringing the discrete theory closer to
- 220 the dimensional approach.
- 221 To measure the affective states of the participants, this study opted for the Scale of
- 222 Positive and Negative Experience (SPANE). SPANE is a modern proposal, which has
- 223 been validated to converge to the previous affective states measurement
- instruments (Diener et al., 2009). SPANE is composed of 12-items, balanced in terms
- of negative experiences and positive experiences during the past 4 weeks. Among
- the other psychometrics derived from the survey, the Affect Balance Score
- 227 (SPANE-B) is an indicator of the pleasant and unpleasant emotions caused by how
- 228 often experienced happened to the participant. SPANE-B ranges from -24
- (completely negative) to +24 (completely positive). Even if the SPANE-B score is a

- fuzzy indication of the affective states felt by individuals, it could be employed to 230
- split participants in groups using a median split. It is common to adopt the split 231
- 232 technique on affective states psychometrics (e.g., (Forgeard, 2011)). Regression
- 233 analysis is also possible if the data is suitable for it.
- 234 To the knowledge of the authors of this article, there are no studies in Software
- 235 Engineering research, which define software development tasks suitable to measure
- 236 the creativity and the analytical problem-solving skills of software developers.
- 237 Although strict development tasks could be prepared, there would be several threats
- 238 to validity. Participants with different backgrounds and skills are expected. It is
- 239 almost impossible to develop a software development task suitable and equally
- challenging for first year BSc students and second year MSc students. For example, 240
- 241 asking a first year BSc student to implement a design pattern may result in a
- negative performance no matter the affective states. For this reason, this study 242
- 243 stays at a higher level of abstraction and measures their creativity and analytical
- 244 problem-solving skills with validated tasks from Psychology and Cognitive Science.
- 245 There are different tasks that support a measurement of the creativity of the
- 246 participants. The most adopted task is to generate creative ideas - e.g., the
- 247 generation of captions for ambiguous photographs - or short solutions for
- 248 uncommon and bizarre problems (e.g., (Forgeard, 2011; Kaufman, Lee, Baer, & Lee,
- 249 2007; Lewis et al., 2011; Sowden & Dawson, 2011)).
- 250 In order to measure the creativity, according to the Consensual Assessment
- 251 Technique (Amabile, 1982), independent judges expert in the field of creativity score
- 252 the captions using a Likert-item related to the creativity of the artifact to be
- 253 evaluated. The judges have to use their own definition of creativity (Amabile, 1982;
- 254 Kaufman et al., 2007). The Likert-item is represented by the sentence "This caption
- 255 is creative". The value associated to the item ranges from 1 to 7, where 7 is "I
- 256 strongly agree" and 1 is "I strongly disagree".
- 257 The scores for measuring creativity are the average of the scores of all the
- 258 generated ideas (ACR), the best score for the ideas written by each participant (BCR)
- 259 (Forgeard, 2011) (creators are often judged by their best work rather than the
- 260 average of all their works (Kaufman et al., 2007)), and the number of generated
- 261 ideas (NCR) (Sowden & Dawson, 2011).
- 262 Measuring analytical problem-solving skills is less problematic than measuring
- 263 creativity. There is only one solution to a given problem (Cropley, 2006). The
- 264 common approach is to assign points to analytical problem-solving tasks
- 265 (Abele-Brehm, 1992; Melton, 1995). The approach employed in this study is to
- 266 combine quality and quantity of results by assigning points to the achievements of
- analytical tasks and measure the time spent on planning the solution. The Tower of 267
- 268 London game (a.k.a. Shallice's test) is a game aimed to determine impairments in
- planning and executing solutions to analytical problems (Shallice, 1982). It is similar 269
- 270 to the more famous Tower of Hanoi game in its execution. Figure 2 provides a
- 271 screenshot of the game. The rationale when choosing this task is straightforward:
- 272 the participants mentally prepare and execute a high-level algorithm in order to
- 273 solve each presented problem.
- The Analytical Problem Solving (APS) score is defined as the ratio between the 274
- progress score achieved in each trial of the Tower of London Game (TOLSS), and the 275

- 276 seconds needed to plan the solution to solve each trial (PTS). TOLSS ranges from 0
- to 36 because there are 12 problems to be solved and each one can be solved in
- 278 maximum 3 trials. PTS is the number of milliseconds passed from the presentation
- of the problem to the first mouse click in the program. In order to have comparable
- results, a function to map the APS ratio to a range from 0.00 to 1.00 is employed.
- 281 Hypotheses
- The following are the research hypotheses of this paper, which derive from the
- 283 high-level hypotheses from the literature review. The alternative hypotheses are two
- tailed because the literature review does not provide clear indications. The average
- value of the constructs is denoted with the Greek symbol  $\mu$ .
- 286 Hypothesis H1, H2, and H3 are on a difference in the best creative score (BCR), the
- average creativity score (ACR) and the number of generated creative solutions
- 288 (NCR) produced by software developers feeling positive affective states and by
- 289 software developers feeling non-positive affective states.
- H1<sub>0</sub>:  $\mu$ <sub>BCR<sub>N-POS</sub></sub> =  $\mu$ <sub>BCR<sub>POS</sub></sub> vs. H1<sub>A</sub>:  $\mu$ <sub>BCR<sub>N-POS</sub></sub> ≠  $\mu$ <sub>BCR<sub>POS</sub></sub>
- H2<sub>0</sub>:  $\mu$ ACR<sub>N-POS</sub> =  $\mu$ ACR<sub>POS</sub> vs. H2<sub>A</sub>:  $\mu$ ACR<sub>N-POS</sub> ≠  $\mu$ ACR<sub>POS</sub>
- H3<sub>0</sub>: μNCR<sub>N-POS</sub> = μNCR<sub>POS</sub> vs. H3<sub>A</sub>: μNCR<sub>N-POS</sub> ≠ μNCR<sub>POS</sub>
- 293 Hypothesis H4 is on a difference in the analytical problem-solving scores (APS)
- 294 between software developers feeling positive affective states and software
- 295 developers feeling non-positive affective states.
- H40: μαρς<sub>N-POS</sub> = μαρς<sub>POS</sub> vs. H4α: μαρς<sub>N-POS</sub> ≠ μαρς<sub>POS</sub>

### 297 Materials and Methods

- 298 This section carefully described the empirical experiment. From the context and
- 299 participants, the objects and instrumentation, the procedure and the analysis
- methods, the reader can evaluate the study and replicate it.
- 301 Context and Participants
- The formal experiment is run in a controlled environment (a computer laboratory).
- 303 The participants are obtained from the students of Computer Science. There are no
- 304 restrictions in gender, age, nationality, or level of studies. The participation is
- 305 voluntary and in exchange of credit points. The affective states are entirely random
- 306 between participants.
- 307 An IRB approval for conducting empirical studies on human participants is not
- 308 required by the institution. However, written consent was obtained from all subjects.
- 309 Participants were advised (both informally and on the consensus form) about the
- 310 data retained and that anonymity was fully ensured. No sensitive data has been
- 311 collected in this study. Participants were assigned a random participant code in order
- 312 to link the gathered data. The code is by now way linked to information, which would
- 313 reveal the participant's identity.

- 314 Objects and Instrumentation
- 315 The objects required for the creativity task are six color photographs with ambiguous
- 316 meanings. Figure 1 is one of the six photographs. They are available from the
- 317 authors upon request. The material required for the analytical problem-solving task
- is provided by the open-source PEBL software (Piper et al., 2011). One computer per
- 319 participant is required. The PEBL software automatically collects all the required data
- 320 for measurement purposes.
- 321 Procedure
- 322 The participants arrive to the controlled environment only knowing that they
- 323 participate to an experiment. As soon as they sit on their workstation, they read a
- 324 reference sheet, which is included in Article S1. The sheet summarizes all steps of
- 325 the experiment. The researchers also assist the participants during each stage of the
- 326 experiment.
- Participants are divided in two groups, namely N-POS and POS, by using a median
- 328 split of the SPANE-B score only in the analysis phase of the experiment. Therefore,
- 329 they are not aware of the group existence. They participate as single individuals to
- 330 the experiment.
- 331 The experiment procedure is composed of four activities: (1) Affective states
- measurement (2) Creativity task (3) Affective states measurement (4) Analytical
- 333 problem-solving task.
- In the *creative generation task*, the participants receive two random photographs
- from the set of the six available ones, one at a time. Participants imagine
- participating to the "Best Caption of the Year" contest and try to win this contest by
- 337 writing the best captions possible for these two photographs. They write as many
- 338 captions as they want for the pictures. The full instructions given to the participants
- are the same employed by Forgeard (Forgeard, 2011).
- 340 In the analytical problem-solving task, the participants open the PEBL software. The
- test battery is set up to automatically display the Tower of London game, namely
- 342 Shallice test ([1,2,3] pile heights, 3 disks, Shallice's 12 problems). The PEBL software
- 343 displays specific instructions before the start of the task. The instructions state how
- the game works and that the participants have to think about the solution before
- 345 starting the task i.e., doing the first mouse click. In Fig. 2, provides a screenshot of
- 346 the first level of the game.
- 347 Although the participants do not have strict time restrictions to complete the tasks,
- 348 they are advised on the time usually required to complete each task and that the
- 349 second task begins only after every participant finishes the first task. This apparent
- 350 freedom is in reality based on the typical time limits known from previous studies.
- 351 Analysis Procedure and Validity Evaluation
- 352 In this experiment, two groups are compared. Therefore, it requires typical statistical
- 353 tests such as the t-test and the Wilcox test. Depending on the distribution of the
- data, there is also the possibility to perform a regression analysis of the task scores
- vs. the SPANE-B score, without considering the two groups.
- 356 An agreement measurement such as the Cronbach's Alpha (Cronbach, 1951)
- 357 provides validation of the two SPANE affective states measurements. Cronbach's

- 358 alpha is a coefficient of internal consistency and interrelatedness especially
- 359 designed for psychometric tests. It considers the variance specific to individual
- items. The value of Cronbach's alpha ranges from 0.00 to 1.00, where values near
- 361 1.00 mean excellent consistency (Cortina, 1993; Cronbach, 1951).
- 362 For the creativity task, the captions are collected in a spreadsheet file to be
- 363 distributed to the judges in charge to score the creativity. For the analytical
- problem-solving task, the PEBL software instructs the participants, provides the task
- itself, and collects several metrics, including those exploited to build the APS score.
- 366 Except the collection of the written captions, all steps of the experiment are
- 367 therefore automatized and require the use of a computer. For this reason, a third
- 368 person double-checks the spreadsheet containing the transcribed captions. The data
- is then aggregated and analyzed using the open-source R software.
- 370 It is important to report how psychometric tests are described and administered to
- 371 the participants. In addition to the general instructions contained in the reference
- 372 sheet (Article S1), each of the four experiment activities has related specific
- 373 instructions. The SPANE questionnaire instructions provided to the participants are
- available in the paper Diener et al. (2009), but are currently freely accessible on one
- 375 author's academic website (Ed Diener & Biswas-Diener, 2009). The creativity task
- 376 instructions and the specific instructions for the judges are available as appendix in
- 377 the study by Forgeard (2011). The Tower of London game displays specific
- instructions before the beginning of the game. As PEBL is open-source software, the
- 379 reader is advised to obtain it to read the instructions.
- 380 Two supervisors are present during the experiment in order to check the progresses
- 381 of the participants and to answer to their questions.
- 382 The participants are blind to the conditions of the experiment. They do not know
- 383 about the existence of the groups.
- The judges are blind to the conditions of the experiment. That is, they receive the
- 385 six pictures with all the participants' captions grouped per picture. The judges are
- 386 not aware of the presence of other judges and rate the captions independently.

#### 387 Results and Discussion

- 388 This section merges the proposed "Execution" and "Analysis" sections of the
- 389 guidelines. It describes the implementation of the research design; it provides
- 390 descriptive statistics, and the hypothesis testing.
- 391 The experiment was run in January 2012. The designed data collection process and
- 392 the validity process were fully followed. No deviations occurred. Both tasks required
- 393 thirty minutes to be completed, and the participants completed the two surveys in
- ten minutes each time. No participants dropped from the study.
- 395 Participants
- 396 A total of 42 participants were sampled from the Faculty of Computer Science
- 397 students of the Free University of Bozen- Bolzano. Of the 42 participants, 33 were
- male and 9 female. The sample had a mean age of 21.50 years old (standard
- 399 deviation=3.01 years) and was diverse in provenience country: Italy 74%, Lithuania
- 400 10%, Germany 5%, and Ghana, Nigeria, Moldavia, Peru, U.S.A. all with a 2.2%

- 401 frequency. Additionally, the number of years of study has been recorded, with a
- 402 mean of 2.26 years (SD=1.38 years). The working result of one participant from the
- 403 creative generation task and another from the analytical problem-solving task have
- 404 been excluded. The two participants did not follow the instructions and submitted
- 405 non-complete data. No participants reported previous knowledge of the tasks.
- 406 Five independent judges have been recruited, to rate the captions produced in the
- 407 first task. Two judges are internationally recognized professors of Design & Arts, two
- 408 judges are local professors of Humanistic Studies (one is also an expert in Cinema &
- 409 Theatre Arts), and one judge is a professor in Creative Writing.
- 410 Descriptive Statistics
- Interesting observations arise by inspecting the two SPANE-B sessions on the
- 412 affective states of the participants. Table 1 contains the measures of central
- 413 tendencies and dispersion of the SPANE-B score before the creativity task and before
- 414 the analytical problem-solving task. Figure 6 and Fig. 7 illustrate the distribution of
- 415 the SPANE-B scores in the two measurement sessions. As both the statistics and the
- 416 histograms illustrate, the sample of software developers can be considered as happy
- 417 people.
- The data shows a slight change in the group composition. Before the creativity task,
- 419 20 students were classified as N-POS while 21 students were part of the POS group.
- 420 The average value of SPANE-B was  $\mu$ SPANE-B<sub>CR</sub> = 7.58 (SD=7.06).
- 421 Before the analytical problem-solving task, 19 students composed the N-POS group
- 422 and 22 students belonged to the POS group. The average value of SPANE-B was
- 423  $\mu$ SPANE-B<sub>APS</sub> = 8.70 (SD=6.68).
- 424 The first SPANE questionnaire session happened as soon as the participants arrived
- 425 to the laboratory. The SPANE-B value obtained from this measurement session let us
- 426 estimate the SPANE-B population mean for software developers  $\mu$ SPANE-BDEV = 7.58
- 427 (SD=7.06). This estimate of the population mean has a .95 confidence interval of
- 428 (5.29, 9.85).
- 429 Table 2 summarizes the task scores of two groups. Interestingly, the two creativity
- 430 scores ACR and BCR have many commonalities. The box-plots of the ACR and BCR
- 431 scores between the two groups (BCR score in Fig. 3) do not indicate noticeable
- 432 differences. The two outliers of the N-POS groups for the BCR score are only at the
- 433 graphical level: their commitment to the task was high and provided many, different
- 434 captions for the photographs.
- 435 The scatterplots of the ACR and BCR scores versus the SPANE-B score (Fig. 8) may
- 436 indicate a weak trend of higher creativity when the SPANE-B value reaches extreme
- 437 values (-24 and +24).
- 438 The boxplots for the NCR score (Fig. 4) indicate different median values for the two
- 439 groups. The median for the number of generated captions is indeed four for the
- N-POS group and six for the POS group. However, the lower quartiles of the two
- qroups are almost the same while there is a tiny difference between the two upper
- 442 quartiles.

- The boxplots for the APS score of the two groups (Fig. 5) show a difference between
- 444 the two groups. The distribution of the N-POS group appears as negatively skewed
- 445 while the POS group is likely positively skewed in its distribution. While the two
- 446 medians of the groups are not far away from each other, the two distributions seem
- 447 to overlap only between the upper quartile of the N-POS group and the lower
- 448 quartile of the POS group.
- The scatterplot of the APS score in Fig. 9 is appealing: the APS points for the N-POS
- 450 group look linearly, negatively correlated with the SPANE-B score. The APS scores for
- 451 the POS do not present an evident correlation with the SPANE-B score. It seems that
- 452 excellent APS score are only achieved in the POS group.
- 453 Hypothesis Testing
- 454 As the data could not permit insightful regression analysis, the research hypotheses
- 455 have been tested with statistical tests for comparing two groups. Table 3
- 456 summarizes them.
- 457 Research hypotheses H1 and H2 were tested using unpaired, two-tailed t-tests. On
- 458 the other hand, hypothesis H3 required a Mann-Whitney U Test because the
- assumptions of normality were not met (Shapiro-wilk test for normality, W = 0.8834,
- 460 p-value = 0.02036 for N-POS and W = 0.8742, p-value = 0.0114 for POS).
- There is no empirical evidence for rejecting the null hypotheses H1<sub>0</sub>, H2<sub>0</sub>, H3<sub>0</sub>.
- 462 H4 was tested with unpaired, two tailed t-tests with Welch's correction, because of a
- 463 significant difference in the variances of the two groups (F-test for differences in
- variances, F = 3.3209, degrees of freedom = 21/18, p-value = 0.01277).
- With a p-value = 0.0079, reject  $H4_0$  is rejected in favor of  $H4_A$ . There is significant
- 466 evidence on a difference of analytical problem-solving skills of the participants with
- respect to their affective states. A two-sample permutation test confirms the results
- 468 (T = 168, p-value = 0.0097).
- 469 Evaluation of Results and Implications
- 470 The empirical data does not support a difference in the creativity with respect to the
- 471 affective states of the participants. This study results agree with those of Sowden &
- Dawson (2011), who did not find differences in the creativity of the generated ideas
- 473 between the groups. The results regarding the number of produced ideas are similar
- 474 with those of the study, but not significant. This study results deviate from those by
- 475 Forgeard (2011), where non-depressed participants provided more creative captions
- 476 under negative induced affective states. Nevertheless, it must be noted that the
- 477 depression factor has not been controlled in this study.
- 478 Figure 8 suggests a tendency of higher ACR when the SPANE-B approaches extreme
- values such as -24 or +24. One interpretation is that higher creativity is achieved
- 480 when individuals feel extreme affective states, either in the positive or negative
- directions. The tendency could be even stronger for the POS group. However, any
- 482 specific relationships cannot be claimed at this stage.
- 483 There is significant evidence that the study participants feeling the most positive
- 484 affective states possess higher analytical problem-solving skills. This study results
- are in contradiction with those of Abele-Brehm (1992) and Melton, (1995), where the
- 486 higher analytical problem-solving skills were found in participants feeling negative

- 487 affective states. The data of this research supports the theorized hypothesis of
- 488 Kaufmann & Vosburg (1997), where participants feeling positive affective states
- 489 performed non-significantly better in problem-solving tasks.
- 490 Figure 9 suggests a V-shaped relationship of the analytical problem-solving skills and
- 491 the SPANE-B, having a vertex in proximity of the value 0 for the SPANE-B score. This
- 492 should be addressed in future studies with a larger amount of participants.
- Interestingly, the average value of the SPANE-B score for the sample as soon as the
- 494 participants arrived to the laboratory was  $\mu SPANE-B_{DEV} = 7.58$  (SD=7.06). The .95
- 495 confidence interval of (5.29, 9.85), estimated for the true mean score, suggests that
- 496 software developers are happy on the average.
- 497 Additionally, it has been reported how the participants enjoyed the creativity task
- 498 and happily committed to it. This observations was reflected by the data: they
- 499 generated 220 captions averaging 5.24 captions per participant and the SPANE-B
- 500 value showed a +1.12 increase. A paired t-test proved that the increase in the
- affective states of the participants was significant (p-value = 0.0045). The
- 502 Cronbach's alpha reliability measurement for the two SPANE questionnaire sessions
- was 0.975 over 1.000, indicating an excellent reliability of the data. Therefore, there
- 504 is evidence that the participants provided stable and consistent data in the two
- 505 SPANE sessions.
- 506 This validates the capabilities of the adopted measurement instrument for the
- 507 affective states measurements and shows that even simple and short activities may
- 508 raise the affective states of software developers.
- 509 The theoretical implications of this study are that positive affective states of
- 510 software developers are indicators of higher analytical problem-solving skills. While
- 511 the same is not shown for creativity, the data trends inspire prosecution of research
- 512 in this field. This study introduces and validates psychometrics related to affective
- 513 states to creativity and to analytical problem-solving skills in empirical Software
- 514 Engineering research. This research empirically demonstrates that the affective
- 515 states measurement instrument (SPANE) is capable to detect mood induction effects
- 516 in a short run timespan.
- 517 Validity of the Study
- 518 A limitation of this study lies in the sample. The participants are all Computer
- 519 Science students. Even though there is diversity in nationality and experience in
- 520 years of study, they have a limited software development experience with respect to
- 521 the professionals. However, Kitchenham et al. (2002) & Tichy (2000) argue that
- 522 students are the next generation of software professionals. Thus, they are
- remarkably close to the interested population and may even be more updated on
- 524 the new technologies (Kitchenham et al., 2002; Tichy, 2000). Höst, Regnell, & Wohlin
- 525 (2000) are along the same line as they find a non-significant difference in the
- 526 performance of professional software developers and students on the factors
- 527 affecting the lead-time of projects. There is awareness that not all the universities
- offer the same curricula and teaching methods and that students may have different
- 529 levels of knowledge and skills (Berander, 2004). Still, given the high level of
- 530 abstraction provided by the tasks in this study, a hypothetical difference between

- 531 this study participants and software professionals would likely be in the magnitude,
- 532 not in the direction of the results (Tichy, 2000).
- 533 Although the number of the participants is acceptable, a coverage of the SPANE-B
- range in the negative direction could not be obtained. On the other hand, there is no
- evidence that the distribution of SPANE-B for the population of software developers
- should cover the full range of [-24, +24]. Additionally, studies estimating the
- 537 SPANE-B mean for any population are not known. For this reason, an estimation of
- 538 the affective states population mean for software developers is offered: µSPANE-BDEV
- = 7.58 with a .95 confidence interval of (5.29, 9.85). Thus, it may be that the
- 540 population true mean for SPANE-B is above +7 and significantly different from the
- central value of the measurement instrument, which is 0.
- 542 All the measurements and instruments in this study came from a literature review of
- 543 the reference fields. Although the APS metric was not formally defined elsewhere, it
- 544 is built up upon standard psychometric measurements, and it refers to the
- 545 background research in analytical problem-solving tasks where the results are
- 546 unique, mathematically defined and calculated.

#### 547 Lessons Learned

- 548 The most valuable lesson learned is on the distribution of the affective states of the
- 549 participants. Even if 42 participants have been recruited, the SPANE-B score has
- never fallen below the value of -9 and its average value was always greater than +7
- on a scale of [-24,+24]. Before the run of the experiment, a more homogeneous
- distribution of the participants with respect to the SPANE-B score was expected. Still,
- 553 the distribution of the SPANE-B score was acceptable and let us split the participants
- in two groups. While this had no particular implications for this experiment,
- 555 successive studies employing different tasks and measurement but employing
- 556 affective states measurement should consider this study's SPANE-B results. For
- 557 future studies, the suggestion is to adopt strong mood induction techniques on
- 558 randomized groups of participants and measure how the mood induction effect was
- 559 effective.

#### 560 Conclusions

- For decades, it has been claimed without strong empirical research that a way to
- improve software developers' productivity and software quality is to focus on people.
- A proposal to effectively study the human aspect of developers in empirical Software
- 564 Engineering research is to adopt psychometrics.
- 565 By observing the reference fields (Psychology, Cognitive Science, Human-Computer
- Interaction, Management research), it has been understood that software developers
- 567 solve problems in creative and analytical ways, through cognitive processing
- abilities. Cognitive processing abilities are deeply linked with the affective states of
- individuals, i.e., emotions, moods and feelings. This study calls for further research
- on the affective states of software developers.
- 571 This paper, reported a formal experiment on the impact of affective states on
- 572 important software development skills and capacities, particularly analytical
- 573 problem-solving skills (convergent thinking) and creativity (divergent thinking). The
- understanding provided by this study should be part of basic science (i.e., essence)
- 575 in Software Engineering rather than leading to direct, applicable results. This work

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- 576 (1) provides a better understanding of the affective states and their impact on
- 577 problem-solving capacities of software developers; it (2) introduces and validates
- 578 psychometrics on affective states, creativity and analytical-problem-solving skills in
- 579 empirical Software Engineering; it (3) continues to raise the awareness on the need
- 580 to effectively study the human aspect of software developers, as unique individuals,
- under a multidisciplinary viewpoint. Although the claim 'people trump process' is far
- 582 from being empirically validated yet, this study provides tools, evidence, and an
- 583 attitude towards its validation.
- Future research should provide additional details to the claims reported in this
- article. The weak, yet promising trends in the creativity data inspire a prosecution of
- 586 research in this area. A replication of this experiment with an order of magnitude
- 587 larger may provide significant data and even enable regression analyses to verify
- 588 how the intensity of affective states may matter in the creativity of software
- 589 developers. It is necessary to study the affective states of software developers from
- 590 a process-oriented view, to observe possible correlation with work-related
- achievements, and productivity while developing software. There is the need to
- 592 focus on practical implications, as well. Qualitative research should answer how the
- 593 creativity of software developers influences design artifacts and the source-code of a
- 594 software system. Research must be done on how mood induction effects affect the
- 595 quality of a software system and the productivity of developer.
- 596 Software developers are unique human beings. By embracing a multidisciplinary
- 597 view, human aspect can be effectively studied. By inspecting how cognitive
- 598 activities influence their performance, research will open up a totally new angle and
- 599 a better understanding of the creative activity of software development.

### Acknowledgments

- The authors would like to thank the students participating to the experiment. The
- authors would also like to acknowledge Elena Borgogno, Cristiano Cumer, Federica
- 603 Cumer, Kyriaki Kalimeri, Paolo Massa, Matteo Moretti, Maurizio Napolitano, Nattakarn
- 604 Phaphoom, and Juha Rikkilä for their kind help during this study.

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A photograph for the creativity task.

 $\label{local_composition} Copyright @ 2011 \ Dmitry \ Karpychev. \ Photograph \ released \ under a \ Creative \ Commons \ CC \ BY-SA \ 2.0 \\ License. \ http://www.flickr.com/photos/dima_helios/6309955604/sizes/o/in/pool-25351450@N00/ \ .$ 



The first level of the Tower of London game.

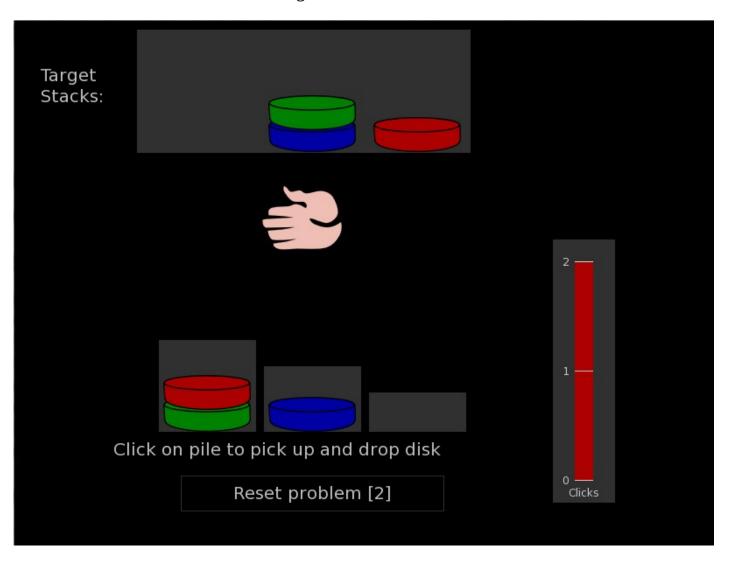
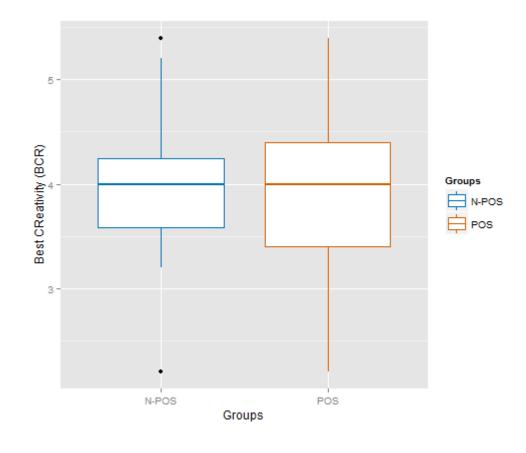
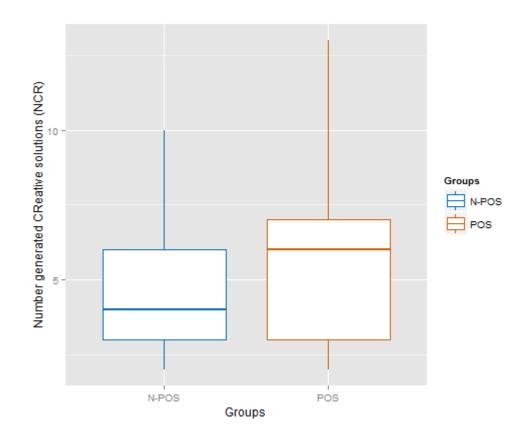


Figure 3

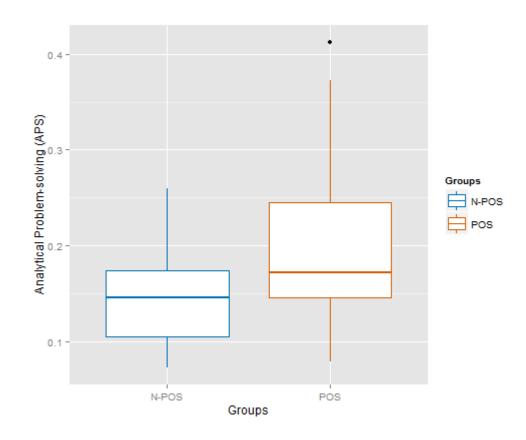
Best Creativity Score (BCR) Boxplots of the two groups.



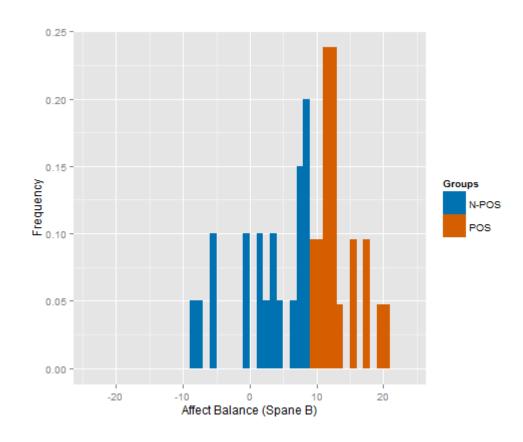
Number of Creative Ideas (NCR) Boxplots of the two groups.



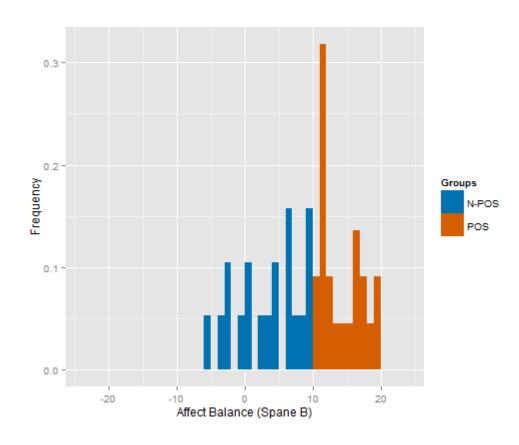
**Figure 5**Analytical Problem-Solving score (APS) boxplots of the two groups.



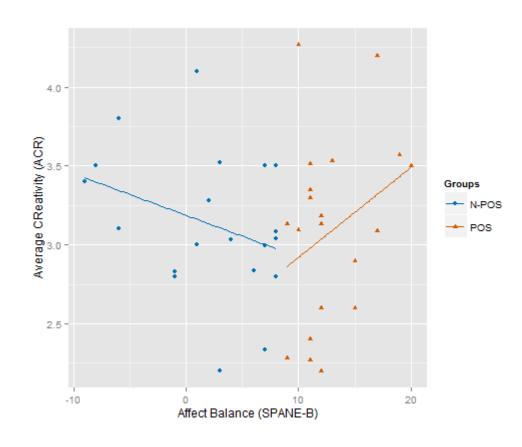
Affect Balance (SPANE-B) distribution before the creativity task.



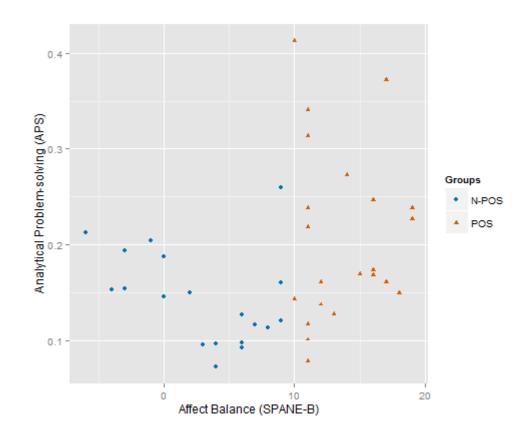
Affect Balance (SPANE -B) distribution before the analytical problem-solving task.



Average Creativity score (ACR) vs. Affect Balance (SPANE-B) scatterplot.



**Figure 9**Analytical Problem-Solving score (ACR) vs. Affect Balance (SPANE -B) scatterplot.



### Table 1(on next page)

Mean, Standard Deviation, and Median of Affect Balance (SPANE-B) before each task

	SPANE-B				
Measurement Time	Mean	Standard Deviation	Median		
Before CR	7.58 7.04		9		
Task					
Before APS	8.70	6.68	10		
Task					

### Table 2(on next page)

Mean and Standard Deviation of the Task Scores divided by the groups.

	Average Score (Std. Deviation)				
	N-POS Group	POS Group			
ACR	3.13 (0.45)	3.08 (0.58)			
BCR	4.02 (0.76)	3.98 (0.76)			
NCR	4.70 (2.34)	5.90 (3.46)			
APS	0.14 (0.04)	0.20 (0.08)			

Table 3(on next page)

Hypothesis Testing.

RH	Mean Diff.	D.F.	T-value	W-value	p-value
H1	0.048	39	-0.206	-	0.8379
H2	0.051	39	-0.310	-	0.7577
H3	-1.204	-	-	167.50	0.2678
H4	-0.062	33.45	2.821	-	0.0079